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June 1, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Dr. Bowen,

I have not written for some time, since May 7. I spent Sunday May 13 in Auburn, New York, speaking in the First Presbyterian Church in the morning and in the Calvary Presbyterian Church in the evening, and seeing friends there. I did not get to see the Fays but may on another visit.

I went out to the General Assembly at Indianapolis. The Assembly was rather exciting; Williams Jennings Bryan came with all things set to be elected Moderator in order to carry on anti-evolutionism, anti-modernism and anti-progressivism, as the outstanding spokesman of the Presbyterian Church. Four names were put in nomination and on the first vote Bryan led by a good margin, but without a majority. On the second vote he still led, but Dr. Wishart came up strong in the running. On the third vote Dr. Wishart beat Bryan by about thirty votes. My but it was a relief and a sense of triumph of the better judgment of the Presbyterian Church. He made his great "spiel" for evolution which was about the most effective humorous lecture I have ever heard. It had about as much relation to fact and science as much of Bryan's efforts have. The Assembly turned down his resolution that the Presbyterian Church should grant no aid to any Academy, College or Seminary that taught evolutionary theory as a fact, or in any way to link man in blood relation with the animal creation. The Assembly went on record by a good big majority for the hypothesis of theistic evolution. On the Fosdick matter, however, they put through a minority report - one member out of twenty-three - and prejudged Fosdick as a heretic according to Presbyterian standards, and directed the New York Presbytery to investigate and report. The action, however, was irregular and unconstitutional and was immediately protested by sixty names of the outstanding men of the Church. It was startling that such a resolution could be carried with such a vote. It was the first big organized effort of the fundamentalists to capture the General Assembly of the Presbyterian Church. They won on one count out of four, but the Church was wholly unprepared for such an organized effort and will be, I predict, much more alert and ready by next year.

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June 1, 1923.

Mr. Moss will send you the full minutes of the Trustees' meeting of the afternoon and evening of May 29. The trustees began at four o'clock in the Board room at 150. We had supper together and continued the meeting until nine o'clock at night. The Committee of Reference and Counsel was meeting in New York so I went over to 25 Madison and saw S. J. Corey, Mr. Speer and F. M. North and we arranged and had luncheon at the Aldine Club, to talk over the proposition in your letter for the increase of staff. We had a very pleasant and cordial meeting. There will be no reference to it in the minutes of the Trustees, but it was quite as important as anything to get the men together. Each had in his hand the data prepared by Mr. Moss of the relative grants of staff and appropriations to the different union institutions and the different institutions in East China. Mr. Speer said it was very manifest that the University of Nanking was not being adequately supported on any basis of comparison with the other institutions, union or denominational, and that our needs were very urgent, and that he hoped that the cooperative Boards could increase their quotas to what was asked. Dr. Steve Corey felt the situation very desperate within their Society. Later, after our luncheon was over, I took up the matter with Dr. F. M. North of whether the Methodists and Presbyterian Boards might go forward and put in the increased staff asked for. He expressed his appreciation of the cogency of our case but was not prepared to say that the Methodist Board could increase.

At the Trustees' Meeting Mr. Lobenstine and Dr. Proctor were present and we had a long full discussion upon the report of the Educational Commission and the East China situation. Dr. F. M. North and Mr. Speer entered into the discussion quite fully and frankly. Dr. Proctor made one of his experienced statements, - a deep conviction of just how the situation stood in East China and his plea for the Federated University above all the Senior College work, in which the University of Nanking should lead, and that the new University should be under the charter of the University of Nanking and carry the name of the University of Nanking, instead of East China University. Mr. Speer's questions were as to where the University would be located? How it would function? What would be the relation of the present work of the University of Nanking to it? Dr. Proctor developed his idea that the present work of Nanking would be one of the Colleges in the Federated University, - a union of Shanghai, St. John's and Soochow denominational Colleges; and that the Nanking Trustees and Administration would take the initiative and the main responsibility in developing this larger University. Mr. Speer wished to know what relation the other Colleges would have in the

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June 1, 1923.

Trustees and University. If they participated in the administration of the present College of the University of Nanking, would the Trustees of Nanking University participate in the administration of the Colleges of Shanghai, Soochow, etc.? I do not think I ever saw the ghost of the super-University of East China so clearly revealed in its gaunt outlines and its unnatural and inhuman aspect as was done by Dr. Proctor's enthusiastic full statement and Mr. Speer's searching questions as to what was meant and how it was meant to function. There will be other disclosures and developments in the study of the plan for a united campaign and the basis upon which the different institutions shall be included.

Just before the meeting, I received a letter from E. R. Brown enclosing Lone Star Gas Company's stock for \$5,000. to provide for his pledge toward the deficit. It was also voted in the meeting to include the balance of the famous endowment funds toward the deficit so there will be in all a total of \$20,000. gold and the \$8,500. Mexican from the Baptist Society; then this \$5,000. from Brown when we can dispose of the stock and realize cash. I fear that when you clear up everything by the 30th of June that you will find with the list of funds due the Hospital together with the \$15,000. Mexican - the Day bequest - and the \$5,000 or \$6,000 of the McCormick's that your deficit may be still in excess of your \$49,000 Mexican estimate.

Sam Cochran has just come home and he asked me very directly about the psychology of a deficit of a University as a basis for an effective appeal in the United States. I told him that my conviction was that it was about the most deadly thing that an institution could have; that the clearing off the deficit through throwing in all possible assets of the Boards' gifts, which have up to the present amounted to about \$55,000 gold, had stood in the way of the University of Nanking's securing three or four times that amount for advance and had affected our credit so that it had been most serious for our standing. It has subjected me at home to an ordeal, the worst I have ever experienced in all the campaigns I have tried. Not a dollar was unwisely expended or misspent, but a deficit is just about as deadly as the pneumonic plague. That is not true of Mission Boards for ~~some of the great ones have many part~~ ~~fully legitimate obligations by their waiting~~ ~~and then again~~ they are right near to the donors and can explain and make an appeal. The best we can do - we are simply culprits who have exceeded our allowance.

I have written this hurriedly so that you can have some account. I fear you will feel a long hiatus in my writing.

4- Dr. A. J. Bowen

June 1, 1923.

Mr. Stanley Smith was with me at the General Assembly. I met many other friends there. I fear the fundamentalists and the Bible Union may regard the vote of the General Assembly as a sign of victory. Such it will not be found to be, however.

My attempt at Mr. Harkness for the \$70,000. for the School for the Training of Supervisors and \$30,000. a year for five years, which had the strong support of Mr. Fisher, Secretary of the Common Wealth Fund, and Miss Moore, came to his attention just about the time that oil stocks had gone to the bottom and met with a qualified refusal, as indicated in Miss Moore's letter. She assured me personally that Mr. Fisher and she had done their utmost to secure the proposition as presented. It had Dr. Henry S. Coffin's full endorsement. I felt very confident of the outcome and consequently correspondingly discouraged by the result. I have got some more leads to try out, however, and they may prove more successful.

We have all of our cooperative Boards now provided with heavy deficits, even including the Presbyterian Board with its \$600,000. and over, so you can imagine, Bowen, how easy going it is financially. I feel we must have as soon as it can be secured the six men you are calling for for the Arts course. I am glad you have Owen back with you on the books. I am sure that you will get results that will relieve you with the splendid help you are providing. I still feel that clear and fuller accounts and more prompt accounts and financial statements are of greater importance than is yet realized at Nanking.

The splendid panoramic views came and I am using them to good purpose. I should like to have about 100 new College Bulletins. I never dare send one to anyone - whatever the demand or pressure - because I only have two or three left and they are the years 1920-21.

You will welcome Hutcheson when he comes with a nurse, Miss Van Vleet, for the Memorial Hospital and also Miss Hunt for our Hospital and Mr. and Mrs. Earl as dentist for the Hospital. The Earls are very fine missionary people and will fit into the Hospital dental work in fine shape. Hutcheson has also made a very faithful effort in correspondence to secure funds for the Hospital pledge and will report to you the results of his efforts.

As ever,

Most cordially yours,

JEW:LB

Encl.

Copy of Miss Moore's letter of May 22, 1923.  
Minutes of Trustees' Meeting of May 29, 1923.  
Newspaper clipping re Baptist convention.

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June 4, 1923.

Dear Bowen,

I have read with deep interest your letter of May 7, enclosing letter from Professor Coulter.

There are certainly very grave and heavy problems confronting Peking University. I had heard over here of the gay life that many of the missionaries were living in Peking, and I have heard it with deep concern. While there will be plenty of room for that sort of life in a higher educational institution whose aims are educational/philanthropic, I am unable yet to associate it with an institution that shall make a very positive and definite impress upon the Christian life of its students. Christ was not a pale Galilean who makes life grey and drab or he could never have been accused of being a wine-bibber and glutton for the number of feasts he enjoyed with friends who were also publicans and sinners. At every new study of His life, especially right under the shadow of the cross, one is impressed anew with His undiscouragable spirit and hope and good cheer, and the radiancy and joyousness of His life. But some way or other I cannot think of Christ as spending an evening in a jazz dance.

I am very glad to get your letter and Professor Coulter's of the statement and analysis of the situation. Leighton has very heavy problems in Peking; he has also heavy problems here. He has manifested a rarely fine spirit of sympathy and magnanimity in all he has undertaken.

Moss has covered actions of the Trustees' meeting in his letter to you. I fear that Mr. and Mrs. Illick will feel keenly disappointed with the action taken by the Trustees. I had advised Illick to return to China earlier as indicated in my letters, but had said nothing to the Trustees about the affair at all. When your cable came I was prepared to follow your plan. It was very manifest, however, when the matter was discussed in the Trustees' meeting that such an action could not be carried, and if they had approved of Illick's staying on salary it would have been at the cost of prejudicing the larger interests of the University with the Trustees and cooperative Boards.

As ever yours,

JEW:LB

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over  
June 4, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

I want to write especially this morning about the death of Mr. Keen. The word came to me at Indianapolis and I felt utterly stunned by the news. One, of course, thinks first of dear Mrs. Keen and Haili and the dear little girlie who are losing their father, - a man so gifted to make the home bright and beautiful, who radiated good cheer to all about him. He was a man very strong and thoughtful as father and husband. Our hearts go out in deep and loving sympathy to Mrs. Keen and her dear children at this time.

The loss to the Missionary Training School and the University seems utterly irreparable, for Mr. Keen was a gift of God to that enterprise. His real enthusiasm for the job led him into the best study of the enterprise from every angle. He was a good teacher himself, but had a real sympathy for the Chinese people which enabled him to develop the teachers on the very best side by putting them in the lead and cooperating with them in most constructive ways. His unfailing tact and keen sense of humor were invaluable in helping the new missionaries in tackling their problems of the language and the problems of their new and complex relationships in China. His methodical ways and attractiveness of person peculiarly fitted him in starting the young missionaries on their right course in China.

He was a thoughtful, helpful man in our union enterprise where sympathy and tact are invaluable attributes. He always exerted a helpful influence within the Northern Baptist Mission in intermission and union enterprise. From every angle his loss seems irreparable to us. It will require a man of unusual qualities to succeed him in the Missionary Training School.

Mrs. Goddard was in the other day, and it was a privilege to see her and express together our bereavement and loss in his Home going. Mr. Keen was very fine in his influence in the community and unfailing always in his evangelistic emphasis. I was glad to learn from Mrs. Goddard that Miss

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2 - Dr. A. J. Bowen

June 4, 1923.

Maude L. Leyda may be able to carry on the organization of the School until the right one is found to succeed Mr. Keen in that very important position.

Your letter of May 7 just came to my hands this morning and is emphasizing how wonderfully we have been blest of God in the spirit of fellowship, comradeship and cooperation which are the very essence of successful union work. God grant that we may never lose from our staff and community the dominant missionary purpose which counts everything else secondary to the spirit and mind of Christ, that shall find expression through every part of the University and every person connected with it.

I am writing to Mrs. Keen this morning, too, and will venture to send her a copy of what I have written to you.

Ever affectionately yours,

JEW:LB

0669

*over*

June 8, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Your letters of April 12 and April 17 that arrived just before I was leaving for the General Assembly have not received reply. With them you have attached the very interesting enclosures, - copy of your letter to Dr. Proctor, your letter to Dr. Franklin in regard to their gift, and the very suggestive data presented in your letter to Mr. Yard, preliminary to his coming for evangelistic meetings; also your letter to Dr. Hutcherson and the one from Mr. Han Lih Wu, Secretary of the Student Council.

Mr. Moss is writing you about my misunderstanding, possibly, of giving you the impression that the amount contributed by the Baptist Society was \$8,000 gold. I had understood that there were left-over famine funds of that amount that could be made available. It transpired subsequently, however, that their famine funds were returned to Russia so they had to make the appropriation of one-fourth of the \$34,000 Mexican from their regular funds.

I showed these letters of April 12 and 17, with enclosures, to Mr. Speer. He remarked in a letter to me of May 18, "I return herewith the letters from Dr. Bowen, dated April 12 and 17. Dr. Bowen has a very kind but I fear very much exaggerated idea of my influence."

There just came into my hands yesterday a great deal of data prepared by Dr. Eric North and the sub-Committee for presentation to a special Committee meeting on June 12. This will indicate the line of study for a joint campaign. There is every advantage in our going in for a united campaign if the basis of cooperation and financing can be clearly understood and studied in advance. It will not be a simple or easy matter and the campaign cannot be undertaken unitedly, probably, for some time. Our acute problems are now. They may continue to be acute, but one has a feeling that they cannot be much worse than at present. You see the two elements involved. Mr. Green is interested in building up a strong working Advisory Committee which would influence the gifts of Mr. Rockefeller; doubtless, and ipso facto would for that reason, as well as their study of the Field, influence very greatly the development of the work on the Field.

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2 - Dr. A. J. Bowen

June 8, 1923.

There are many questions to be wrought out. Real progress is being made, however, in grappling with these questions and setting down to discussing them through and finding a plan for cooperation of a campaign, and those responsible for financing the situation feel a greater urge for getting together on the financial side. The discussion of the larger plan of an Advisory Committee, if it is projected for a long period of development, may, instead of helping our immediate needs, tend to postpone the day when we can secure more adequate help.

The possibilities of delay in conference and negotiations and the process of the law, as regards our Famine Fund, grow upon one as hopes are long deferred.

I have written to Dr. Burton and expect to see him either in New York or Chicago. Mr. Speer said he would be pleased to confer with Dr. Burton when here, so I am planning to arrange for that conference at an early date, if possible.

Thank you very much for the very full data and correspondence in regard to Mr. Jones. I have started to take up again with Mr. Greene their plan of recommendations with Mr. Gist Gee on the pre-medical situation.

One must keep trying for the worthwhile things as well as the smaller things. Last Sunday I spoke at the West End Church and the minister made an appeal for \$3,000. as a special gift toward a residence. The matter was launched before the whole congregation. They ought to get at least \$3,000. How soon I cannot say.

I think I wrote you that I had seen Mrs. Turner and asked her for another residence. She will not be able to take up the matter before July. She was not ready to promise anything definitely; however, she would have it in mind. She is a very dear old lady, wonderfully bright and alert.

I was delighted to receive the statement prepared by Dr. Hamilton and Mr. Bates for their Mission. Mr. Corey will have it in hand. Their Board is greatly worried about the activity of the fundamentalists, and every now and then the Christian Century takes a fall out of the United Society for centralized organization, which does not make their burden any lighter.

I had a good talk with Mr. Green the other day and he said he would be pleased to back most heartily the proposition

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Enclosures: Program of Conference of Outgoing Missionaries  
JUNE 6-20, 1923.

Dr. Speer's letter of May 18, 1923.

Reprot of Sub-Committee to Joint Committee  
representing China Christian Colleges.

3 - Dr. A. J. Bowen

June 8, 1923.

for a School for the Training of Supervisors in an appeal to the Laura Spellman Fund. He thought if I could get Dr. Burton's backing, it would be especially effective.

With our continued deficit and with the greater need of increased staff for the present Arts and Science Courses, it might not seem to be good strategy to seek for support for the School for the Training of School Supervisors. We might better confine ourselves to the work that we already have, making it more effective by increases of staff and funds for current expenses. Until the questions raised by the Educational Commission are laid or somewhat solved, the raising of money will also be affected, that is, with any of the larger givers. Dr. F. M. North and Mr. Speer, who are as careful and conservative about extension of our base without resources as any men in Mission administration, were persuaded of the strategy of settling that College for the Training of School Supervisors as early as possible. The financing of our work at the University of Nanking has been not a little embarrassed by the perpetual discussion of new plans of alignment, not so directly and overwhelmingly as Yale at Changsha, but still very greatly affected. The proposition I made was to carry the whole financial load of building and overhead and the men here, I am convinced, would not be prepared to accept a gift of even half that amount.

You will see by the program that I enclose of the Conference of Outgoing Missionaries that Dr. Cochran had arrived and spoke at the meeting this morning. Bob Fitch is here, too. The presence of these men over here at this time affords a good time for conference in regard to alignment.

Moss reported to me yesterday through a letter from Mrs. Reisner that Mrs. Bowen had returned from Peking greatly improved in health; and that Owen was on the job and lifting some of your heavy burdens on that side. Ny! but it is a relief, Bowen, for I can imagine some of the burdens that you have been carrying. I hope Mrs. Bowen's health will continue to improve until she can be really well. Owen will be glad to be back with you in the work and he will be able to handle the work better for having had the conferences here at home with Eric North, Carter and Moss.

All the "Wen chia" would unite in affectionate regards to Mrs. Bowen, Alice, Phillip and yourself.

As ever yours,

JEW:LB  
Encls.

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June 14, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Your letter of May 11 was received on June 11. I had already written to Dr. Downing in regard to the diplomas, and the matter will be regularly attended to hereafter by Mr. Moss.

We were glad to get your very interesting account of the coming of Minister Schurman with Mrs. Schurman and their niece. You certainly had an interesting time doing all the points of interest. It was worth while to get in the visit with the Tuchun, as well as having all the community together.

I had learned of the Consul-General, Mr. Pratt, at Tsinan. He was very much liked there by the whole community and was a most valuable man for the work because of his ability socially in mingling with the British and Americans alike.

This morning's paper had a full account of the last interview of Roy Anderson and Wen Pei Shen in securing the release of the eight captives from the bandits. The New York Times gave it a graphic account. It was quite an enjoyable piece of reading, for I can imagine how Roy Anderson and Wen Pei Shen would handle the matter.

You are certainly having interesting times, - the United States Minister and Jane Addams speaking. I shall be interested very much in Chen Yu-gwan's letter.

We will soon be having the full account of the illness of Mr. Keen. We are all feeling it very deeply and wonder how you will manage to cover the work which he did so magnificently.

I received a letter the other day from Mr. Illick, copy of which with my reply I enclose. You will have received the minutes of the Trustees meeting, together with Mr. Moss' comment upon them. I hope Illick will not be too seriously disappointed over the matter but that he can return and secure as much as possible offered through the fellowship.

We had a very interesting meeting of representatives of the different Colleges at 156 yesterday from 2:00 to 5:30. Dr. F. M. North was elected Chairman. There were present Eric North, Moss, Mr. Speer, Dr. Eben Cobb, Mr. Scott, Dr. John Wood

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Enclosures? Copy of Mr. Illick's letter of June 7 with Dr. Williams' reply of June 11, 1923.

2 - Dr. A. J. Bowen

June 14, 1923.

Mornay Williams for West China, Hume, Gage and Vreeland for Yale, Edmunds and Grant for Canton, Sam Cochran for Shantung, Ritter for the Southern Methodists in Soochow, Cawthorne, assistant Secretary to Dr. J. H. Franklin, Robert Fitch for Hanchow, Miss Hodge for the Women's Colleges, Stanley Smith happened to be present for the Seminary but not officially, and I for Nanking. Dr. Eric North presented the first part of the extensive report which he had outlined and detailed. Dr. Edmunds presented the report of the meeting with Mr. Roger Greene and Mr. Embree on a recommendation of the Advisory Committee. Dr. Speer took the series of questions - Exhibit D - and elaborated them in a searching talk on the problems. Mr. Moss will be sending you copy of the official actions.

The outcome of all the discussions was a resolution recommending that a larger committee of the Boards and Colleges of North America be constituted as a committee to study the Field with the view of correlation in one section, and to become the Executive Committee of a joint campaign in another section when a plan shall have received the approval of two-thirds of the Trustees and Directors of the union Universities and Colleges and two-thirds of the Mission Boards most directly concerned. Dr. Eric North, Dr. Wood, Gage, Edmunds, Dr. Speer, Miss Bender with Mr. Moss to act as Secretary, were constituted as the committee to attend to the correspondence in carrying the project on farther. The sentiment from the Field was unanimous for the united presentation and the united effort. These few notes of mine will become more intelligible to you by studying the report of the Sub-Committee to a Joint Committee representing China Christian Colleges, June 12, 1923.

Ritter came up to attend the meeting by appointment of Dr. Pinson, and I had a good visit with him during the day. He has prepared an elaborate letter of seven extra large closely typewritten pages, directed to Dr. Frank Garritt, which is his defense on the questions raised in regard to his teaching. It seems to make very effective apology for his work.

By yesterday's mail I received a very good letter from Dr. D. W. Richardson in regard to the actions of the Board of Managers. It seems rather unfortunate that the question in regard to Ritter's teaching had to be raised after he left the Field. It would seem to be too bad to lose the Southern Methodists from the work. Ritter has always seemed a very honest, earnest, hard working and devoted member of the faculty. I appreciate deeply having such full accounts from you and the letter from Dr. Richardson, and do not care to express any judgment on the matter except my utmost confidence in your judgment in facing the problem.

We are so rejoiced to hear that Mrs. Bowen is better and hope she will continue to improve. The Hutchesons left New York over a week ago and are visiting their families prior to their return this Summer.

JEW:LB  
ENCLOS.

AS ever yours,

0674

June 9, 1923.

Dear Bowen,

In conversation the other day, Mr. Greene raised the question whether we had men in our Science Departments whom we would like to have take further courses in America, in order to aid in our teaching work. He said they would be pleased to aid in the way of fellowships such students whom we might want to recommend. It would be a fine line for Thomson, Jones and Illick and others to secure aid on the training of men. I hope you will have it in mind. Mr. Greene did not say definitely what they could do, but I suppose something like they have been doing for the medical students.

As ever yours,

JEW:LB

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RECEIVED  
UNIVERSITIES

JUL 2 1923

JOINT OFFICE  
OFFICERS OF THE UNIVERSITY

A. J. BOWEN, PRESIDENT

J. E. WILLIAMS, VICE-PRESIDENT

*Williams*

**UNIVERSITY OF NANKING**  
NANKING, CHINA

**NEW YORK OFFICE**  
150 FIFTH AVENUE

**PRESIDENT & TREASURER**  
156 FIFTH AVENUE

**OFFICERS OF BOARD OF TRUSTEES**

ROBERT E. SPEER, PRESIDENT  
J. H. FRANKLIN, VICE-PRESIDENT  
ERIC M. NORTH, SECRETARY  
RUSSELL CARTER, TREASURER  
L. B. MOSS, ASST. SEC'Y AND TREAS.

June 30, 1923.

TRANSFER

Mr. L. B. Moss,  
B U I L D I N G .

Dear Mr. Moss,

In order that you may have some more definite record of our conference in regard to the important documents of the University files, which meet the inquiry of Dr. Speer's letter of April 30, I would note the following:

Charter: I supposed this charter was in the safe custody of Mr. Carter, as Treasurer. Since our conversation this morning I have seen Mr. Carter and he has gone over his papers and does not find the original charter. It is doubtless in your files turned over by Mr. Diffendorfer, as Secretary.

Deeds of Property: Mr. Carter has in his custody the Deeds of Conveyance of Property of the three Societies uniting to found the University. There may be in your files the original correspondence with the Secretaries of the Boards and the basis of agreement of the four Societies entering into cooperation in the Medical School; also the Northern Baptists Society in its larger participation in the University. I know you have that correspondence, and a full and careful record was made in the minutes of the Trustees and repeated in the minutes of the Board of Managers.

Ginling College: It began as a union enterprise securing property denovo. The only deeds they would have in all probability are the original old Chinese deeds secured in purchasing. It would be well to have in order the correspondence recording the conferences and negotiations that arranged for the Trustees as the holding body.

China Medical Board: All correspondence and record of conferences and agreements with the C.M.B. with regard to the Hospital for the first five years and the second five years, you may not have in complete file. Data might be supplemented from Mr. Speer's files.

All gifts have been made directly to the Treasurer and where they were made to me in check or otherwise have been transferred to the Treasurer who sent the receipts, so that my correspondence, somewhat voluminous, with the donors was only of a personal character, and the

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2 - Mr. L. B. Moss

June 30, 1923.

real transactions were made and record kept by the Treasurer.

It is quite important to locate the original charter and that it be kept in safe custody.

This covers all the matters that occur to me and we can take up any others that occur to you.

Very sincerely yours,

JEW:LB

*J. Williams*

*My file is open for anything you may desire - at any time.*

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Dictated June 30.

July 2, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Your letter of May 25 in regard to finances, enclosing copies of letters from Mr. Marx and Miss Moffet, <sup>was</sup> very interesting reading.

I am very glad to see that the Presbyterian Mission took such a positive action. I am enclosing herewith copy of the last letter from Dr. S. J. Corey, and I have asked Mr. Moss to send you copy of Mr. Speer's letter to the Secretaries of the three Boards, together with copy of Dr. Corey's reply. You will see, Bowen, that the prospect for the increase of men is made dependant upon the action of the three Boards. The outlook for that is not so good as you see by Dr. Corey's letter. The Methodist Board has not yet taken action but may soon.

I am delighted to know of the surplus you had from the Language School and that there is such a good showing there.

Mr. Moss is carrying on the correspondence in regard to the candidate papers, etc. with Mr. Griffing, and is pushing the matter as rapidly as he can. We will await, however, for a statement of accounts before concluding the matter with Mr. Griffing. With the general financial situation within each of the cooperative Societies, we would not feel warranted in going further. We appreciate keenly your need for him and that everything must be done to speed the matter. The Trustees, however, will want all the candidate papers in order to make the decision.

Dr. and Mrs. Hutcheson and Dr. and Mrs. Earl will be going out soon, sailing from Vancouver August 9th. Leslie Hancock was here yesterday on his way from Washington and is going up to Canada today, and expects to sail for England about July 10. We are sending him over that far in faith that he can go the rest of the way to Shanghai. The date for word of the final action of the Court of the District of Columbia on the famine fund was last named as July 1. We are near that date.

John Roach Stratton, of the Calvary Baptist Church, has been a tirade of the fundamentalists in an attack on the Baptist Foreign Society right in their office, trying to require

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2 - Dr. A. J. Bowen

July 2, 1923.

them to turn over all of their files for his self-appointed committee to inspect. Dr. Franklin replied that they would hear specific charges, giving name of person, time and place, against any one of their missionaries at any time but that they would not turn over their files on any ground of suspicion that these missionaries were not orthodox. Dr. Franklin has just left for two months, attending the Baptists Alliance in Europe, and Steve Corey will be gone for some time in England. It is a good time for most Board Secretaries to travel and get away from the monotonous reports of decreasing returns in Board revenue. I certainly hope that we have hit the bottom of the trough and that things are going to turn better soon.

We have the Porters all ready to sail and we are just awaiting for word from the famine funds. We will not lose time in getting the necessary people over when the funds are released, but it is absolutely impossible to send people without these funds in hand.

I am speaking out at Upper Montclair to morrow. Last Sunday I was at Bay Head, N. J. Next Sunday I go up to Seneca Falls and Waterloo with some old friend, and I may be able to find something. Next week I am running up to Silver Bay for a few days to see the family all together. Dorothy has been out in Ohio on the old place since Easter. Mrs. Williams writes that she is fine and dandy. Mary, I have not seen either since Christmas. I expect to get back in the city a little later to see Roger Greene and Gist Gee in conference over our science work. As ever

Faithfully yours,

JEW:LB

0679

*over*

June 18, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

My dear Bowen,

Today came your letters of May 18, with its word about Miss Mills' appointment, Dr. Grant's coming, entrance examination report by Hummel, a letter from Dr. Holgate, the meeting in our garden which, I know, will make Mrs. Williams homesick. She just felt desperate this Spring to have to be in a little apartment on the sixth floor where she could never see anything but bricks and mortar. Said it is the first year she has ever missed Spring in the open.

I am delighted to hear of the good weather and prospects for good crops. It is literally in China what the farmer says, Kao Tien Lao-yieh Chia Pan; if the poor people can have something to eat, they can put up with most of the incompetence and inconsequence of their Government.

We are glad to have the fuller word about the finances and how they are moving. The situation has not been so different from what I apprehended it might be. I doubted whether you would get any results with Mr. Akerstrom trying to teach and be Treasurer.

As I wrote you before I was unable to go to Washington. I enclose a resume of report which Rex Wheeler made, who attended the Conference.

Well, isn't it interesting to have Cheo Dao and Ku King-yuen both in prison together? I can imagine the amount of time that Reasner must have to consume on that business. It is one thing that gives me real comfort in being over here.

Mr. Gist Gee is down in Carlisle, North Carolina getting married soon and expects to be in New York the first of July, when doubtless he will be presenting his report on pre-medical, etc.

You will have had further word about the action of the Trustees in regard to Illick. I am glad to have the fuller word from you. I am very sorry that Chen Yu-gwan is not returning. He makes a very good statement for himself.

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0680

2)- Dr. A. J. Bowen

June 18, 1923.

I believe Mr. Owen, with Miss Priest's help, will handle the books all right. It is a big sized job to keep books and to get out the Treasurer's reports, and I know you will give him every backing in doing the job more thoroughly and keeping the statements to date. It really has been against us very much. I can sympathize with your perplexity as to the difference between bookkeepers and accountants, and when I read Cressy's report I knew that you would have difficulties in clearing all the things put upon the Treasurer's office; and I have anticipated your trouble in having the accounts all cast into shape to meet some standard in America and not in shape that you need in order to check up quickly on the Departments by Departments, where you have departmental chiefs whom you must hold responsible to keep within the budget. It is all right to divide the enterprise by Instruction, Property, by Food, etc., etc., but as long as you have chiefs of Departments of Middle School, Model School, Colleges, etc., you must have a line on these expenditures.

I have written you further in a recent letter regarding the Seminary and about Ritter's visit here. He is showing a remarkably good spirit, although naturally he feels the situation very keenly. My own general reaction would be that Ritter should be welcomed back after his furlough and rest. I believe in the honesty, integrity and earnestness of the man and in his desire to cooperate. I think that in Hugh White's leading the Kiangsu Mission they are simply out to wreck union, and it will not be possible for us to maintain real live men on the faculty who will ever meet with their approval. The Southern Methodists have done real educational work and they have turned out fine men into the ministry and would understand far better how to cooperate in the Seminary. Educationally, to my mind, they would be worth about ten to one of the North Kiangsu Mission. However, I am just expressing this to you and I know you have some reactions, too.

I was very glad to get the copy of your letter to Steinheimer. The statement prepared by Hamilton, Bates, and Sarvis for their Mission was a very splendid one. It traversed the whole ground so fully and made the case so effective, so constructive and sympathetic. It is going to be increasingly necessary to have such reviews at every conference or annual meeting of the Missions, to keep them intelligent and in sympathy with what we are doing, and our burdens and problems.

0681

3 - Dr. A. J. Bowen

June 18, 1923.

The comparative statement which is worked out on the basis of your and other data which Moss had got - which I enclose again - makes as effective case as one can imagine for the seemingly magic power of union in education. With so little from the Boards we have done so much, and it has not been quantity production. If there were a comparative statement showing the quality of work done through the staff, the library, the laboratories and the demonstration of field work, the comparison would be quite as much in our favor. Then again, if there were made a set of comparative tables of cost of production of buildings and property, it would make a tremendous case for our Administration. The price paid for lands, the scheme and lay-out of grounds, the style and cost of buildings would show again that Lex Small could not be beaten. The fact is, Bowen, we have become in the last few years entirely too modest as to our achievements and results. We do not care to have any interest in cheap publicity, unfounded, that is carried on in some quarters, but we must maintain more adequate comparative statements before all the responsible cooperative Missions, as well as the responsible cooperative Church Boards. We are getting at it now and hope we can keep it up.

The Presbyterian Board passed the other day the action to add another man the first of July and to add another next year if the Methodists and Disciples would do likewise, and they are ready to appoint any man we recommend. I hope we can get Griffing out under that arrangement this year.

Thanks very much for the copy of the fine letter to Mr. Illick and your splendid letter to Mr. Ward. I have written Mr. Illick that I would be glad to go to Princeton to see Dean West and see whether he might hold open the arrangement of his fellowship so that Mr. Illick could continue his studies on the Field. I shall do all I can with the aid of all the influence I can demand of personal friends in behalf of that arrangement.

I did appreciate receiving your handwritten letter of May 21 about Mr. Keen. You wrote correctly about the experience, that we could live with you during those anxious days. We can see how Nanking community would come out with the very finest at such a time in loving sympathy and service, doing every thing that love could suggest. The loss of

0682

4 - Dr. A. J. Bowen

June 18, 1923.

Mr. Keen is a very great one to our work. Mrs. Goddard was in to see me one day and we spent a couple of hours just thinking of Nanking and Mrs. Keen, the children and their mother.

We were very deeply touched by the death of Lao Er. I have always felt the greatest esteem and affection for him. He was an ideal man in the place, so full of sympathy, thought and tact, so careful and responsible, and with it all so exceedingly capable in the attending to the multifarious duties and details of the work. He did a very great deal for union work. We feel very deeply with his son and his brother and the other members of the family. I am writing a letter to Dr. Ren Ting-kwen which I will ask you to see that it gets to him or to his family.

I received by this same mail a splendid letter from John Reisner, written May 24. I was delighted to know what the Silk Commission had done and what they will undertake to do further. I appreciate what John wrote so cogently about the need of that second Science building. If the Boards will start in on the program now of providing the additional six men for Arts and Science and their residences and will also face up to the need of other additional residences, it will be easier to meet the other needs. I know that Mr. Speer is becoming pretty thoroughly aroused on that whole East China situation, and I think our Board men are beginning to realize that they cannot afford to compete with themselves through the responsibility for another large development at Hanchow.

For a while the situation seemed almost hopeless, Bowen, with your desperate needs and my efforts with the Laura Spellman Fund and Harkness falling down, and the East China problem seeming to be drifting into more hopeless developments, and above all Mr. Keen's death and loss. I am still hopeful, however, that we are going to get through and that things are going to be better in the Fall. There are no people who deserve it better than you and the men in Nanking and the women, too, for they are as staunchly under the burden as any.

We have been packing up to leave the apartment the last two days. We are going to take one of the new apartments built at Wallace Lodge. We can secure that for \$65.00 a month which will be \$75.00 a month less than the one in town. We were simply being bankrupted by the other proposition, and then Wallace Lodge will be far better for

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5 - Dr. A. J. Bowen

June 18, 1923.

Mrs. Williams, Dick and Faith. One can occasionally look at something green, see a view of the Hudson and breathe some air that is not charged with smudgy gasoline. Mrs. Williams, Faith and Dick are going up to Silver Bay for the Summer. I will be speaking all the Sundays practically until August. Sometimes I think in some of the less strenuous days in June and July, if you find people in New York, one can do quite as well.

Mr. Greene will be going out to China this Fall. He has been a real friend to us here at times when it was very difficult for him. He believes thoroughly in the enterprise at Nanking. The last time I saw him he advocated Nanking as the central University for all east of Ichang. If the British are prepared to put a lot of money into Hanchow from the indemnity they could, of course, develop a big institution there, but if they did not, the outcome would probably be that Yale would remain in its work at Changsha with Junior College, Hospital, etc., and that all the rest would do better to look to us. You should not quote Mr. Greene in this connection or give it any publicity because it would only hamper anything he would be trying to do in our direction.

We are so happy to have the word of Mrs. Bowen's improvement. She will have to watch out to keep those little bugs down hereafter.

All the "Wen chia" would unite in loving regards to Mrs. Bowen, yourself, Alice, Ollie and Phillip.

As ever yours,

JEW:LB

Enclosures: Statement on Agricultural Conference at Washington, May 5, by Rex Wheeler.  
Comparative statement of institutions by MR. Moss  
Canton Meteorological Observatory Bulletin.  
Letter of June 11 from Star Investment Co. with our reply, re seeds orders, for Mr. Reisner.

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The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York

OFFICE OF SECRETARY

RECEIVED

JUL 11 1923

July 10, 1923

The Rev. J. E. Williams, D.D.,  
150 Fifth Ave.,  
New York City.

My dear Jack:

I am very much obliged for the helpful information you sent regarding the question of Chinese art development. I have not been able to get the concrete testimony which was spread out before one's eyes in the Museum in Peking, dynasty by dynasty, but I think I have enough now generally in the way of facts to illustrate my point.

In some recent correspondence with Mr. Trumbull of the Sunday School Times, he writes:

"While I was in Nanking in the summer of 1920 I was shocked to see the use of the Buddhist cross as a decoration in practically every window pane of the beautiful chapel there. Mr. Williams, Vice President of the University, told me that had been used as a point of contact between the Buddhists and the Christians, suggesting the idea of the cross in both religions. This seems really unbelievable to an evangelical Christian."

In replying to him I shall point out, of course, that he uses every day heathen names for the days of the week and that he has no hesitation in using the word "Easter" or in observing Christian celebrations which carry over old pagan festivals, that the cross itself was used before Christianity sanctified it.

I remember asking about the birds that were on the ceiling in the Chapel at the University but I do not remember about any Buddhist crosses in the window panes. What is the symbol that has been used?

Ever affectionately yours,

RES-KC.

*Answered by Dr. Hodless  
Lucyella Stein*

0685

*over*

July 18, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

I had a visit from Mr. Nash of Seochow University, during the time of our Annual Trustees' Meeting, wanting to recommend a young man, Mr. E. R. Kontner, now studying in the Springfield Training School. I have since had a letter from Mr. Kontner, asking whether an appointment might be made at this time for him to go out a year later. I have had to reply that financial conditions of the University preclude the possibility of such an appointment.

Mr. Moss is pushing correspondence now with Miss Drake with the view of her going out this summer to teach English in the Junior College. If her physical examination supports the information secured in the other papers and is equally high, the appointment in all probability will be made. We are pressing in a like way the physical examination of Mr. Griffing. As this will be two people on heavy travel of over \$650.00 each on a limited term with the obligation of heavy travel back, should they not continue after three years, we are probably adventuring as far as we dare at this time.

I have read with keen interest Mr. Owen's letter to Mr. Moss with financial statement and today has come his letters to me with another statement. I can imagine what relief it will be to you to get cleared up that whole Hospital obligation, and to get cleared up too the Day obligation, and put that money into a first-class dormitory with some of the materials that we have.

I believe it would be a good plan for you and Owen to clear off entirely certain perennial recurring items on the balance sheet, such as Mr. Ing's account. That property is worth vastly more than he paid for it and he is receiving a very high rental that could liquidate that obligation in a month or two. Why not insist upon having it cleared off of our books in the right way? And there is the item - Severance Administration Building. Heaven grant that there was not \$153.58 left after their gift of \$8967.00 gold to perennially appear on our accounts! Ask the Finance Committee if you need any further sanction to warrant clearing off the Severance Administration Building item.

The same thing a fortiori applies to the Swasey

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Dr. A. J. Bowen - 2

July 18, 1923.

Building item of \$1,573.09. As I recall, we got a grant from Mr. Swasey for an amount guaranteed to cover the indebtedness on his building in 1914 or 1915. If that item is for repairs and furnishings of the Swasey building, it ought to be so stated, and likewise with the item of the Administration Building.

There is another item appearing for the Sage Chapel. There again we came back for an increase guaranteed to cover the total amount and they met our estimate. Perhaps the Sage Memorial Chapel item, \$128.08, was for something else other than the building. If so, it ought to be so worded. It is hard enough to get funds in any case, but if we keep fag-ends like this, as though donors had not met their obligations, it makes the job impossible.

I recall that there were large items of expenditure for furnishings and equipment of the Swasey Building, toward which we thought we could assign the interest of the Swasey endowment. If so, the item should be stated distinctly so that it would not stand as a deficit on the building property.

It has been a heavy, hard job for Owen to get hold of the accounts and to get them cleared up with a balance sheet. He and Miss Priest together will get the matter, I am confident, thoroughly in hand and be able to indicate expenditures and receipts paralleling the budget estimates, so that at a glance even a layman in accounts will be able to understand what is doing and where we are. I am not enough of an expert accountant to be intelligent on the matter even after reading and rereading the balance sheet statement over and over. For instance, there is a Sericultural Building Account item for \$1,658.29. I should like exceedingly the statement of the sericultural building business,- the amount of drafts and what they realized in Mexican, the contract price for construction and an additional item for furnishing, etc., a summary statement in regard to the sericultural building transactions. Were those drafts put into the general account and then paid out of the general account, or were they held separately for that purpose?

Was there a \$12,546.45 Chemistry Laboratory Deficit Account after the \$5,000. gold sent out by Dr. F. M. North on the pledge? Where did these remittances, especially toward the deficit, go? I supposed that Severance cleared off the item that used to stand on the Severance building. Where did the two \$10,000 gold from the famine endowment fund and the \$8,000 Mexican go. Most all of it, I surmise in building up and replacing the credit on the Hospital. It would be

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Dr. A. J. Bowen - 3

July 18, 1923.

interesting, however, to have the source of those funds indicated somewhere, and the amounts.

Yesterday morning I had a conference with Dr. F. M. North about Mr. Illick's affair, and we have called him to New York tomorrow for further conference. I have secured from Mr. Greene and Mr. Gee one of their Fellowships of \$1000. for him. I talked over with Dr. North, too, the plan for the development of the School for the Training of Supervisors. Dr. North seemed very greatly pleased over the attitude that Dr. Burton and Mr. Greene were showing toward the enterprise. He asked me if I thought they had got over their feelings in regard to our correspondence concerning the pre-medical. I told him that I was not going over that in any way except to press for something positive and constructive for the present and future, and that I believed it would work out.

When lunching with Mr. Speer yesterday, discussing further the School for the Training of Supervisors, he reported to me the latest development in regard to the famine funds, some things that will be of interest to you and not a little to John Reisner. The Court in the District of Columbia requires so many days for the publishing of their announcement, calling for anyone who had any objection to the settlement of the funds in that way to appear in court. Mr. Speer expressed the hope that there would not be anyone objecting, but that we could not be certain. Mr. Herbert Parsons, an able lawyer in New York, who is President of their Trustees, wrote to Mr. Munroe who is handling all the business for Mr. Lamont, Chairman of the Committee, to inquire why they had not assigned to Canton College, which has an Agricultural Department, their full share of these funds to which Canton Christian College felt they were fully entitled. Mr. Munroe replied, asking why Canton had not applied when the matter was under consideration. They seemed to be asleep at that time. Secondly, that the famine in China seemed to be in North China, and not in South China, where Peking and Nanking Universities drew their students and were involved. Thirdly, that the funds largely came from the representation and cooperation of Mission Boards and that these Boards were responsible in the administration and financing of the two Universities in the North and were not so directly responsible in the South. However, should Mr. Parsons want to raise objection in court he might delay the proceeding still further.

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Dr. A. J. Bowen -4

July 18, 1923.

Mr. Munroe, you may be sure, is mighty eager now to get the job finished, as well as all of the members of the Committee. They could not, however, do otherwise than to protect themselves against any misunderstanding and backfire by putting the matter through the courts, as nearly a million dollars is an amount of money that seems to interest a great many very good people as well as some who are not so very good.

July 19, 1923.

Mr. Illick arrived yesterday morning. By appointment we met Dr. F. M. North at 11:15 and had a very pleasant and good conference with him over the whole situation, or rather he had a conference with Illick while I was present. I think it helped Illick to get the whole matter clearly in mind from Dr. North. Dr. North also generously covered the expenses of his travel down and back and relieved us as I had agreed to do this from the University. Mr. Illick filled in the blanks given us by Mr. Greene and regular action and formal notification will come to him within a week or ten days from the C.M.B. Illick was becoming quite a little worried about the whole situation and it was eminently worth while to have him come down and get the whole thing cleared up so that we would not need to take up the matter with the Trustees to reverse their action. He will have a \$700.00 Fellowship from Princeton and the \$1000. but will still need something more for house rent and expenses for them. I am sure that can be adjusted satisfactorily.

I went with him to see Mr. Gee in the afternoon and later had quite a full conference with Gee about the East China situation and the pre-medical. Gee is working into that matter and will of course have to study it and come to his own conclusions, which, I understand, he has arrived at pretty clearly but has not yet discussed fully with the Executives of the C.M.B. I had the frank talk with him at Mr. Greene's suggestion and urgency.

I am to have another talk with Mr. Greene today over the School of Supervisors, for that proposition will require

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Dr. A. J. Bowen-5

July 18-19, 1923.

more careful and thorough preliminary consideration to put it through with the C.M.B.'s cooperation, if we are to secure it as a grant from Mr. Rockefeller, than would have been required had we secured the grant from Mr. Harkness if he had made the gift and trusted us for the administration. The habit and practice with the men of the C.M.B. would naturally lead them to constantly inquire and follow up and look into the proposition which probably in the end will be just as well for us, probably better.

The issue that I want to guard now, if possible, is that they may make the grant to adequately cover the development and not upon a basis of fifty-fifty, for I fear that if a fifty-fifty condition is attached, the state of finances within the cooperative Boards will make it difficult for us to meet the condition without indefinite delay in getting under way. I shall be in constant counsel here with Dr. F. M. North and Mr. Speer and other members of the Board available, so that we will not get into something that will not have their sanction and support.

In our conversation yesterday Dr. North read from your letter to Dr. Ward in regard to Illick's remaining over, and also the reference to the definite allotment of funds to cover the capital amount of the \$100,000 endowment. He reported that your Board had taken action allotting definitely \$100,000 capital to cover that endowment, but that they were not prepared to turn it over to the Trustees of the University until the finances of the University were in better shape. I was delighted to learn that the funds had been definitely appropriated. One can sympathize with their feeling of greater security in holding the funds in their own hands rather than turning them over to the Trustees. That feeling, however, would not be unnatural to other individuals or churches who would have funds to give, and if the funds are held for a long period by the M.E. Board it would incline other givers of funds to hold and control their own. However, Dr. North is right in the Board of Trustees and in closest touch with all that is doing and as our business gets more ship-shape where we can know where we are financially more positively, adequately and promptly, I am sure he will favor turning over the capital, as well as the Trustees.

Mr. Swasey established his fund in the Cleveland Trust in the name of the University and subject to the Trustees. That is a very good arrangement because a reliable Trust more familiar with the investment can watch and guard the investment.

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Dr. A. J. Bowen -6

July 18-19, 1923.

I am mighty glad, Bowen, that this sum was assigned and cleared up, and I am mighty glad that there is a better feeling of confidence and cooperation coming in our Trustees; and that we will have increasingly the cooperation of Mr. Greene and the C.M.B. and Dr. Burton.

You have been left without enough funds to clear off the indebtedness, without funds as yet for the residences, and the desperate need for another Science building is still unmet and for a Library, etc., etc., but if you will reread the Trustees' minutes of the meeting in December, 1921, and the minutes of the meetings following, bearing in mind the condition of finances within the cooperative churches the last year and the activities of the Bible Union and the fundamentalists in America, also the cuts that have been put upon some of our cooperative Missions in China, you will realize that something was gained to have secured as much as we have. In the first place, that \$1000 gold increase from the three Societies annually at two for one instead of a cut. Furthermore the favorable consideration of your plan for the increase of two men each from the three Societies by all of the Societies and action by one, at least; and that payments for the University of annual grants, interests, etc. are clear and are being made regularly and promptly.

These things are worth remembering. Then, while we have not secured the amounts for endowment, School of Administration, etc. that we have tried for, we did receive the cooperation of key and vital men in the appeal, and the spirit of these men in cooperation is all the stronger for the effort.

There has been a real beginning of conference on the unified plan for a campaign. Responsible men were gathered together for free and frank discussions with definite proposals in hand and a plan outlined for proceeding. I do not mention this as an accomplishment for the University of Nanking, but this consideration had to be made and the fact that we were here to be in the counsel and frankly deal with these problems has also been worth while.

I am enclosing copy of Dr. Burton's last letter. Some of the men might like to see it, but I think it would be better not to give it any publicity yet as it might embarrass our enterprise, as well as his freedom for the largest and most effective cooperation.

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Dr. A. J. Bowen - 7

July 18-19, 1923.

I am mailing you under separate cover one of the new Colliers, with an account of Karl Taylor, which I am sure will be of personal interest to you.

I am going tomorrow up to Silver Bay where I am giving a couple of addresses at the National City Y.W.C.A. Conference. They have about 800 girls from business, professional, and other lines of employment in the city. I was with them once before when here, and they are a very interesting group to meet. They are so much more experienced than College girls in the real struggles of life and much more radical in their thinking on industrial, social and political questions, for their thinking brings out the trying conditions in the hard struggle.

I received yesterday a very long and full letter from Mr. Swasey, telling of the conversation with Homer Johnson in regard to the Hall estate, and giving me a tip in getting next to him. He is a very loyal friend, always thinking for us.

Another of our good friends passed away at Pasadena on Monday, July 16, Mr. David B. Gamble, who died under an operation. I received a letter from him dated July 6, only a few days before, and had it on my desk ready to reply. I had written Mrs. Gamble and him quite fully of our work and undertaking here, and he replied in his kind thoughtful way, full of interest in our work and responsibility without a word of intimation about himself, although at that time he must have known that his chances of coming out of the operation were very small. Mr. and Mrs. Gamble have been very true friends to all of the foreign work of our Church and to the Y.W.C.A. and Y.M.C.A.

I hope that you and Mrs. Bowen and the children are planning for some time of reunion this Summer, away from Nanking.

As ever,

Faithfully yours,

JEW:LB  
Encls.

Enclosed Dr. Burton's letter of July 2, 1923.

0692

Di dictated July 28.

July 30, 1923.

*we're*

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

This letter will go to you by the same boat with the Hutchesons. I can imagine what a reception they will have with the additional workers for the Hospital, and how earnestly they will be welcomed by the community.

Yesterday morning about 11:00 o'clock Mr. Speer and Mr. Moss signed the papers of the Famine Fund for the University of Nanking and Mr. Warner and somebody else signed for Peking. The Committee have finished their job seemingly peradventure without misunderstanding or mistake. The Fund will be placed into the National Savings Trust at Washington. We will be shaping a cable to go to you to give you the information.

I was very much interested in the draft of budget that came with the papers recently. In it there were \$42,000. Mex. toward capital account and \$4,000. Gold, but nothing toward a dormitory to house the increase of students, nor residences for the teachers who go out, nor anything for the second science building which is indispensable if additional Faculty and classes are enabled to operate. In view of the situation among the Boards here - all the Boards supporting the University are carrying very heavy deficits and facing serious problems of support within their churches - and during the past year only the Presbyterian Board having arranged for me to present the University to any of their church constituencies, you can realize how much prospect there is to secure for the University a Library, dormitories, gymnasium, science building, residences galore, from the friendly citizen. Furthermore, the papers in the budget will not contemplate anything left over at the end of the 10 year period.

I realize, Bowen, that these matters will have to be handled very diplomatically with the Committee appointed, but in diplomacy as in the other part of life, "where there is a will, there is a way." If there is a will on the part of our Agricultural Department to unload everything possible on the University and claim all possible from the University, it will be found impossible to justify any request for capital from this Fund. But after there is a real realization of the situation in America of what we have to deal with and what is involved in the whole University's development, the legality and regularity of this

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July 30, 1923.

Fund carrying its own freight for its own development will be found. I shall have to find this Fall some way the other half needed for the Hospital to claim the C.M.B.'s \$27,000., except the \$1,500. which Dr. Hutcheson has found.

Canton College was restrained with no small difficulty from going into the court to protest against the disposition of the Fund, and I think they will protest again at the end of the 10 year period. So this is an additional argument for having the Fund carry the absolutely necessary increment of property in order to make the Fund efficient in its operation.

The budget is to be prepared in March of each year for the China Famine Committee, and to be acted upon by the Committee within thirty days. I think it would be exceedingly important to comply with the arrangement of our constitution which requires that the budget should be approved by the Trustees, and have the budget proposed for the Committee in China sent over to New York in time to have its approval by the Trustees and a cable reply. This will not be easy but it will be worth while. I may seem a bit nervous, Bowen, but we have had something to endure this year on account of the deficits which the University has piled up, and those deficits, no matter how euphoniously it is explained, came mainly out of the agriculture and forestry. The extent of budget blocked out by Reiser, without property provision, rather indicates that the plan will be, in the expenditure of the famine funds, to pile up bigger deficits than ever. There is no provision whatever for travel which will cost for the first year for new staff pretty near as much as the other part of the expenses.

We got a Fellowship from the C.M.B. for Illick. We have not yet had the sanction of our Trustees for his going on with his studies, but I hope that can be gotten. Mr. Illick was here in New York and had a conference with Dr. North.

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August 2, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

The whole matter of Mr. Illick's further study has been finally cleared up, I hope, in a way that will be entirely satisfactory to you. It is certainly being cleared up on the lines that you indicated was the best. In order that you might have the whole matter together, I am enclosing Mr. Greene's letter to me, my letter to Mr. Illick and his card reply, and then my letter to Mr. Greene. The action of the Trustees was taken in a very positive and emphatic way and I contemplated any plan of reconsideration with a good deal of misgiving, for I feared that anything gained by reconsideration would be more than offset by the possible misunderstanding through the effort to secure it. Illick's arrangement covers the whole thing. Of course, I shall not cease to try to get further help for Illick in his studies, and I think we will succeed. I hope that he can, while here for another year, also find some leads toward help for the deficit and laboratory equipment.

Mr. Illick made a fine impression at Princeton as Dean West of the Graduate School reported to me when I saw him, and you will see Dr. Conklin's expression to me in a letter, copy of which I am enclosing.

Probably it would be as good psychology to put whatever is saved from Illick's salary right into clearing up the deficit, and then make a special effort for the equipping of his laboratories.

I have not time now to give a full reply to your splendid letter of July 4, which Moss and I have both read. We are delighted that you had such a fine Commencement and such a fine spirit. I want this to go directly, and I want to dictate a letter covering the other.

I have spent two weeks of rather tense negotiations and correspondence with Dr. Burton, Mr. Greene, Mr. W. S. Richardson, Dr. North and Mr. Speer over the School for the Training of Supervisors; and hope it might be possible to ~~and~~ the thing and its full support while Mr. Greene's

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2- Dr. A. J. Bowen

August 2, 1923.

and Dr. Burton's cooperation seemed secure. It is a long story and I shall have to give you all the papers to make the matter fully clear. That I will do. The only report now is that Dr. F. M. North and Mr. Speer have been here during most of July and have been more accessible for good conferences than any time during the year, so we have made real progress in negotiations of an important character, - always with the understanding that we commit and do nothing until it has your full consideration with the Managers' action and sanction.

I shall be speaking out at Elisabeth three times on Sunday, and shall leave Sunday night for Silver Bay, where I expect to be most all of August with the family, getting in touch, if I can, with people at the Adirondacks and in New England by motor trips.

I have not accomplished by a long way what I had hoped to have done by this time, Bowen. The Boards, however, have held steadily back of our University, have not reduced but increased our grants, and are facing frankly our need of additional men. They know a great deal better about all the problems of the University.

The Famine Fund papers are signed and the men are going out to you, and you can operate with them this Fall. The University of Hanking is in a way in far the best position of any of the union institutions in China, still, in the backing of its Trustees, in its relationships here at home and in its outlook.

I shall leave Sunday night for Troy where I join Dr. and Mrs. Hickok who are going to drive up to Silver Bay. They are going to be with us in our cottage during August.

I hope you and Mrs. Bowen and the children will get a real rest this Summer.

We have weathered some rough storms, and the worst of them, and next year ought to be a great deal better going.

With love to all the Bowens,

As ever yours,

JEW:LB  
Encls.

Letter to Mr. ILLICK, July 30, 1923, from Dr. Williams with his reply of July 31, 1923, with Dr. Williams' Mr. Greene's letter of July 26, 1923, with Dr. Williams' reply of Aug. 1, 1923.

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over  
August 3, 1923.

Dr. A. J. Bowen, President,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Everyone is hushed today under the shadow of the great shock of the sudden death last night of President Harding. This sudden calamity has revealed how deeply President and Mrs. Harding have endeared themselves to all the people of this country. In the expressions of love and sympathy and prayers for God's blessing, as in the solemn and deep prayer of Vice-President Calvin Coolidge to God for His help in taking the oath of office, one realizes how deeply and thoroughly Christian the people of America are. "In God we trust" on the coin of America is not a vain expression when one senses the deep tides of faith and hope and trust in God that surge through the spirits of our people. There was a very helpful service at noon, at which Dr. F. M. North and Bishop Wilson spoke very thoughtfully of the significance of President Harding's life and the significance for our nation of such an event at this time. The death occurred at about 11:30 New York time. As I came down to breakfast at the Allerton this morning, the table was covered with the morning issues of all the papers with the whole editions seemingly taken up with the astounding news. Vice-President Coolidge has made a fine impression on the people by his very quiet and responsive cooperation with President Harding in every way, and all expect that he will carry on the policies in a wise and effective way.

Replying to your letter of July 4, we have not yet received the details of your budget of \$348,453.47. In a letter I referred to your proposition to take \$4,000 from the Hospital for my expenses over here. I think it a very fair and conservative estimate. I believe Dr. Hutcheson, after his efforts at raising the other part for the Hospital, will vote for it very sympathetically and appreciably and Dr. Daniels will, if not now, certainly after he has had some experience in trying to raise funds. We will also soon have your letter with fuller consideration of the budget and the meeting with the minutes.

Dr. Hutcheson will go back well and hearty and with reinforcements and more able than ever to cooperate with you sympathetically and helpfully in all relations of the Hospital and the University. I have always been persuaded that a Christian Hospital is one of the most effective agents possible in a Christian service to all the people, and creates goodwill on the part of all the people. No other part of the University ministers so steadily to all classes and conditions of the people from the very highest to the very lowest desperate beggar as does the Hospital, and no other ministry is so intelligible to all classes

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2- Dr. A. J. Bowen

August 3, 1923.

and conditions of the people as is the Hospital. In relationships with the Government, with Southeastern University and the whole community, you know how deeply significant the Hospital is. Had we closed it after the giving up of the Medical School, the best people of Nanking would have almost felt that we had betrayed them, so fully had they become to depend upon the work in Christian Mission Hospitals.

I realize keenly how trying the problem of administration has been from the early days, and some people responsible in the Hospital seem to think only of their own needs and opportunities, but even with them it was not wholly a lack of appreciation of what the University was doing in supporting the Hospital, but rather their concern and jealousy over their work, and since it was a ministry in times of desperate sickness and need, we can the more easily overlook the irritability. I am only lecturing myself, Bowen, for no one has done this more generously and patiently and persistently and effectively than you have.

Mr. Moss reports to me that the Disciples are paying in their \$4,000, as well as the Presbyterians, and hopes that the Methodist Board will do so also, although they have not done so yet. The endowment fund will be paid regularly as a regular since now the principal has been assigned to cover it. Mr. Moss will be answering you more in detail and carefully in regard to the net footing of all resources to cover the budget.

We are deeply interested in your plans for the Language School and certainly do rejoice that you have Miss Leyda with Miss Smith's help to carry on at this time. I am very glad that you had a good visit with K. P. Chen. He is a fine strong man. And it was good that C. T. was with you for Commencement and S. Peter Chuan. These are tried out men who know the limitations of the youthful enthusiasm of students when they first return from America, and sense more sympathetically the real problems of administration and the development of an institution like ours.

I was delighted to have your account of the Military Governor's ambitions for the Vice-Presidency, which he is willing to make quite vocal and tangible to those who want to hear and feel.

I am delighted to know that Nelson Chen is back with you in the work. I am getting in touch with Ting Tso-chen. Would you like to have him back on the staff in the Physics Department, if I were able to secure his support specially. He always appeared to me to be a man of fine sensibilities with the real instincts of a gentleman, who if he came to our work would be dependable, sympathetic and cooperative.

0698

3 - Dr. A. J. Bowen

August 3, 1923.

In your letter to Illick you express surprise that the C.M.B. were not willing to make a grant to enable Mr. Illick to stay on. In my first approach to them I found no response at all, rather the reverse, but after my visit to Dean West and showing them the letter from Dr. Conklin in a later conference Mr. Greene felt differently, and said he was willing to recommend if Mr. Gee would support it. Later Mr. Gee was very willing to do this. This is just a word of explanation in answer to your query.

I am exceedingly sorry, Bowen, that so much of the funds have gone into campaign expenses here. At the time when the Boards and churches were unable to cooperate I had to work on matters like the appeal to Mr. Harkness and now to the Laura Spellman Fund and studying other Foundations. While the work has not yielded as yet, real progress has been made and the issues are so fundamental to our work that progress there will register all along the line. I am going to be away from New York this Fall most of the time, in and about Chicago and Evanston, Minneapolis and St. Paul, and Cleveland.

I was glad to have your letter from Kiang Kanghu. He is a very interesting man to meet. The papers you enclosed in regard to the Union Medical School at Shanghai for Women were also very suggestive and interesting.

Mr. C. T. Chao is now studying in New York for the Summer, and he will be near by where he can help us often in connection with our students in America.

As ever,

Faithfully yours,

JEW:LB

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August 6, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Your interesting batch of letters of July 10 and 11 came to hand this morning, and copy of your letter of the 10th reviewing the actions of the Executive and Finance Committee of the Board of Managers, to Mr. Speer, was received; also your letter of July 11 to Mr. Speer in regard to the famine funds and the set-up of the Committee.

As the minutes of the meetings had not yet arrived interpretations of the action are not so intelligible until we receive them. Doubtless the extra labor in the office of preparing the mimeographing has delayed them until a later mail. Neither Mr. Moss, Dr. Speer or myself had received them. I was very glad to have copies of your letters to Mr. Speer. I think both of them are so clear and effective.

In the same batch came a copy of your letter to Dr. H. C. Wark. As I wrote you in a previous letter of my delightful relation with Dr. Bebee which also helps pave the way for the conference at Boston. He invited me to be his guest while there and will be delighted to do everything he can. I broached to him a little of the problem, which, of course, he was very keen in understanding, and he will be deeply concerned to have Boston University represented in the best way possible. Your work with Professor Wark and my meeting here with Dr. Bebee will all work together and I am sure we can do something effective in September when the University assembles.

You enclosed also copy of your letter to Mr. Moss. Your suggestion in regard to Mr. and Mrs. Clemons had been in my mind and I had already emphasized with Dr. Scott the importance of their appointment since they were seniors in the field and in the work, and that their relationship to all parts of the work was so vital.

Moss felt badly, as I did too, that we were unable to get an English teacher for you. Miss Graves was a really fine lead and she seemed to be in perfect health, but the doctor discovered a trouble that would require attention. She will doubtless be well and sound by January but since she has a teaching position for a year, we thought it was best for her to continue in that position. I am sure she will be a fine worker for us later for she is a woman of unusually fine spirit and capacity.

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Dr. A. J. Bowen - 2

August 6, 1923.

I note what you wrote in regard to Mr. Wade Jones as the next in order of appointment through the Methodist Board. I think that will be ideal and satisfactory in every way.

I was delighted with your letter to Mr. Scott in regard to Rev. William Carter, D.D. "shí go gu gwai dong si er í". Mr. Scott showed me a letter he got from Reisner in regard to the same subject, which was refreshing to him. Reisner's conception of what is fundamental is infinitely better than Dr. Carter's.

I note with interest the move to secure Mr. Hartwell for the Language School.

You are certainly doing a fine batch of letter writing. The one to Lobenstine is capital. Harry Rowe will report to you some of our conferences here. When Harry Rowe is back and Stanley Smith and young Frank Price, there ought to be an improving atmosphere at the Seminary.

I am very glad that the cable went over to you in regard to Mrs. McCormick's death. Dear Madam McCormick was quite frail when I was in Chicago and they did not allow her to know that I was there for had she known it she would have done as she always did, insist on seeing me and having a visit. I am so glad that you send such a fine cable to them.

I am glad to keep in touch with your correspondence with Dr. Freeman. Your letter of July 7 in regard to Mr. Lane is of very great interest.

The budgets have come through and look very attractive and will be very effective as we get used to them and can turn up things promptly. With the minutes of that meeting and your comment and the budgets, things will be in very fine shape for the meeting of the Trustees this Fall.

You will probably not hear from Mr. Speer until later. He was to have taken a few weeks' vacation from the 1st of August, but the pressure of accumulative work has kept him in and out of the office up to the present. Not having enough in the responsibilities of the Chairmanship of the Federal Council, which in connection with the death of President Harding involved an unforeseen and tremendous amount of correspondence, and the work of the Presbyterian Board at this time of transition and reorganization and a heavy deficit and our University problems, which he seems to love, although like the poor they are

Dr. A. J. Bowen - 3

August 6, 1923.

always with him, he has been preparing a textbook for the Home Board of America on the race question. I tried to answer some questions for him of Chinese history and rummaged around quite a while in the library. He has read over 100 volumes besides an extensive correspondence in preparation for writing it. On his desk this morning I noticed over 30 volumes from which quotations were to be copied by his secretaries. He certainly is what our British friends would call a "going concern". It is a great comfort at such times for his faith and courage and hope which shine out always clearer, the darker the outlook.

I am so pleased to have what you wrote so fully in regard to the Seminary. It is a real live question here at home, so I hope you will have it in mind to keep us in touch. Of course, I take the position that I have no responsibility administratively in connection with it, but if I know the inside facts from you, a few words occasionally with people responsible will help to make it clear that a conservative and reactionary Seminary in Nanking is an impossibility, educationally or in relation to young China.

Leighton has had a devil of a time from the heresy hunters, and I should not allow anything reported to prejudice me on what he did before that Presbytery. I suspect it is a good Presbytery of earnest brethren who have not worried much about theology and who have known Leighton from a boy and who believe in Leighton and trust him and would have more faith in his statement of what he believed than in the reports of fundamentalists of what he ought to believe so that he can be reckoned a heretic so that they can persecute him.

I will make it a point of getting in touch with the Coulters of Cleveland, as you suggest.

I suspect that you will have received an official letter from Mr. Speer or Mr. Munroe, giving a full statement of the status of the legal papers in regard to the Famine Fund, although I distrust there may have been a hiatus in the proceeding at that point and no regular provision made as to who was to notify the appointees in China, in which case you have certainly done well to take up the matter through Minister Schurman.

The Porters and Hancock will be going out to you this Fall. You will have to handle diplomatically the securing of Lowdermilk's back salary for we have not anything here to cover it, as well as travel and outfit allowance of the Porters and Hancock.

0702

Dr. A. J. Bowen - 4

August 6, 1923.

In the state of the financial situation within the Boards you will be well advised to secure from this Fund and charge up to it all that legally, legitimately and rightfully belongs to it.

I am leaving today to be gone for four or five weeks at Silver Bay. It is only tantalizing to try to do things financially at this time of the year. As we will have our little brood together for possibly the last time for quite a while, we are going to have a good time and I will be glad to have a little time with them. Dr. and Mrs. Hickok of Troy are to be with us during August.

You will have received my letters in regard to Mr. Illick, and that matter is all cleared up satisfactorily.

I am so glad that Mrs. Bowen is getting along finely and that they are all up at Kuling where you are going to join them.

Ever most cordially yours,

JEW:LB

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August 7, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

I think we are at the stage now where I can send you some of the correspondence with regard to the College of School Administration. I had several conversations with Mr. Greene in regard to the matter. In the first instance I raised the question with him whether he would support our going to the Laura Spellman Fund for a grant for the Language School on the same lines as grants were made to Peking. He said he thought it would be a legitimate proposition, but that if I did not secure from the other source the funds for the College of School Administration, I might better go with that to Mr. Richardson and that he would support that proposition. When the reply came from Mr. Harkness that he was only prepared to give \$5,000. toward the proposition, I raised the question with Mr. Greene whether he was still of the mind of joining on a proposition for the College of School Administration. He said he was but that our case would be stronger if we were to secure Dr. Burton's endorsement, as Chairman of the Commission primarily and also for other good reasons.

I wrote to Dr. Burton as per enclosed letter and after a time received his letter in reply which is self-explanatory. Then I called to see Mr. Greene again and he seemed delighted with Dr. Burton's response and he entered into a somewhat extended discussion of the College with questions as to staff, equipment, etc. He suggested my seeing Dean Russell and Professor Monroe. Later I learned that both of them were in Europe and inaccessible.

Later Mr. Greene raised the question about cooperation with Southeastern on the lines which he subsequently reported quite faithfully in a letter to Mr. Richardson. I told him that that was a very important consideration with the University and that I should have to take it up with the Trustees as the Trustees had taken action formally expressing their agreement in the recommendation of the Educational Commission in regard to the College of the School of Administration, and their readiness to cooperate and go forward as soon as possible, but that no mention had been made of Southeastern. Later I took that up with Dr. Speer and Dr. North, Dr. Frankling being absent, and found that they were not averse to considering the proposition carefully, but pointed out that the plan would need to be

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Dr. A. J. Bowen - 2

August 7, 1923.

referred to you and the Board of Managers in China for approval and sanction. At this point I think the letter can well explain to you more fully the matter.

In my letter to Mr. Greene you will see that the suggestion was made that I have a conference with Mr. Richardson. My letter to Dr. Burton refers to the same and the later conference with Mr. Greene, as well as my letter to Mr. Greene with his reply, enclosing copy of his letter to Mr. Richardson.

As Dr. Burton is doubtless having his vacation now there is no prospect of anything further doing in the matter. I have just had a conversation over the phone with Mr. Richardson in which he said that all their men were away now and it would not be practicable for us to get any action before September, and that doubtless in the meantime I could go further with Dr. Burton. You will see how fully Mr. Greene has written on the matter. Dr. Burton had never suggested any relationship with Southeastern so I do not know what his best thought would be. It would seem as though our negotiations had arrived in cul de sac, and yet I am sure with your knowledge of relationships you will see that the conferences have not been a mistake or loss. In Mr. Greene's letter to Mr. Richardson a good many things are clearly and positively stated as his judgment. In this whole matter, as Cleveland would say, "We are not facing a theory but a condition." Dr. White is in America now and will move Heaven and earth to overturn the recommendation of the Education Commission #2, in order to have that School placed at Shanghai College. Furthermore, the tendency probably for Professor Monroe and some others would be to put pressure to have the School supported by the Foundation at Southeastern. There is the question, too, whether having assisted in financing the Educational Commission how far the Rockefeller Foundation expect the missionary Boards to follow its recommendation and how far it would be willing to accept the Commission's recommendation in guidance of its own policy. There is good and interesting thought possible and necessary for Mission Boards interested at this point. Dr. Burton will have done some clear thinking upon the proposition and a conference with him is the most important next step. I wanted you to have this data in the back of your mind of the conferences with Mr. Greene.

Our Trustees have made no request of the Laura Spelman Fund for a grant. I have conferred with their knowledge and sanction with Mr. Greene and Dr. Burton with the understanding

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Dr. A. J. Bowen -3

August 7, 1923.

that if they united in supporting the request on lines that would be practicable and workable for the University in its administration for the Trustees' basis of financing, that such a proposition would meet with the approval in all probability of the Board of Managers and the Trustees of the University.

I have written this all out and had the letters copied but still am in doubt whether it would facilitate matters to send this correspondence with its suggestive line of prospect to you now, or wait until matters had developed where there would be a real proposition for you to consider.

As ever,

Faithfully yours,

JEW:LB  
Encls.

copy of letter of June 5, 1923, from Dr. Williams to Dr. Burton  
" " " " July 2, 1923, from Dr. Burton to Dr. Williams  
" " " " July 27, 1923, from Dr. Williams to Dr. Burton  
" " " " " " " " " " " Mr. Greene  
" " " " July 30, 1923, " Mr. Greene to Dr. Williams  
enclosing copy of letter written to Mr. Richardson on same date/

0706

COPY

CANADIAN PACIFIC STEAMSHIPS, LIMITED

R.M.S. "EMPERESS OF CANADA"

Nearing Shanghai

September 7, 1923.

Dear Dr. Williams,

Many thanks for the letter which you sent ot to me at Vancouver. I was much disappointed that Dr. Cochran was detained at the last moment as I had been looking forward to seeing a great deal of him on the voyage.

The journey as far as Yokohama was uneventful and the sea was calmer than I have ever known it before. This steamer is also unusually comfortable.

The disaster at Yokohama was complete. I do not believe that its seriousness can be exaggerated. There is practically nothing left after the earthquake and fire. There is some question whether the place will be rebuilt in the near future. Certainly none of the old residents who have been with us feel disposed to risk living there again. We have heard of many family tragedies and many miraculous escapes.

I shall be going through to Peking at the earliest opportunity and shall therefore not have a chance to see Dr. Bowen for some weeks. It is not unlikely that I may be returning to Japan shortly to see what has actually happened and what plans for reconstruction are being made. While it will be an interesting trip I cannot say that I look forward to it with great pleasure.

With kindest regards,

Yours sincerely,

(Signed) Roger S. Greene.

(over)

COPY

ADMIRAL ORIENTAL LINE

S.S. "President Jefferson"

Leaving Victoria.  
September 23, 1923.

Dear Jack,

Many thanks for your kind telegram. It is overwhelming to be given a task that needs more wisdom and grace than I have, but I shall tackle it humbly.

Will you wait at home till Feb. 1924, when I return to U. S. or will you return to China earlier? Let's work out this coordinated appeal anyhow.

Love to you all.

Ever heartily.

(Signed) Ed Hume.

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(over)

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me  
September 13, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

After receiving your fine letter of July 18, I added some notes to the batch of letters I wrote you in regard to the proposition of the College of School Administration.

I had a fine four weeks up at Silver Bay; played tennis a good deal and took many trips with Dr. and Mrs. Hickok in their Studebaker. During the last week or ten days the three Cochran children, Nancy, Billie and Jimmy were with us, that is, Jim's children. You will remember. Mrs. Williams and the children had a very good vacation. I came back last week, and spoke last Sunday down at Bay Head, N. J. We are now settled up at Wallace Lodge, that is, Faith, Dick and I. Mrs. Williams will join us soon.

All America is tremendously stirred over the appalling disaster of Tokio and Yokohama. The papers now every day have been full of it. The churches have planned to specialize this year on the study of Japan. All the united effort of the interest of all the churches would not have accomplished a fraction toward arousing the interest of the whole country toward Japan and her needs that has been done by this unspeakable disaster. The horror of the details is beyond anything known in history. Today's TIMES reports that 32,000 were burned to death in the compound of the army clothing warehouse in Honjo ward where they had crowded for shelter.

Yesterday's TIMES made a rather full front page announcement of Mr. P. S. Fenn's gift - of Cleveland - of ~~one and one-half~~ million to the Y.M.C.A. for rebuilding in Tokio and Yokohama. Mr. Fenn was Vice-President of the Sherwin-Williams Company. I have known him quite awhile. He is Mrs. J. L. Severance's father. All his life he has been very active with the Y.M.C.A. Usually he or Mr. Swasey has been President of the Directors of the Y.M.C.A. of Cleveland. Since Mr. Fenn is now about 80 years of age; it is a good way to make a gift so that Uncle Sam will not take such a heavy toll from it as legacy.

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9/13/23

This horrible disaster will have one good outcome in that it will deepen the interest and Christian Sympathy of the American people toward Japan, and I believe in God's providence it will be over-ruled to open a way for a real advance in the work of the Christian forces in Tokio. I believe the disaster, too, will sober the people of America and make them realize more the need of helping in building up real Christian fellowship and brotherhood. May we not hope too that one of the outcomes may be, in this terrible time of transition, a reinforcement of the real democratic movement of the people of Japan and to give them more voice and expression in the affairs of their own Government, and to sober the ambitions of the Militarists' Party. May we not, too, see the evidence of the return of our Lord, not to bring disaster and calamity but to touch the hearts of the people in disaster and calamity to a more real conception of what brotherhood, mutual help and the Christ-like spirit really means.

I am enclosing a circular issued by Mr. Lamont, - a report of the American Committee for China Famine Fund. The funds are now coming into our hands. Mr. Hancock and the Porters are on their way now, The Porters sailing August 30 and Mr. Hancock on September 11. Mr. Griffing is also on his way, having sailed September 6.

The last mail brought ten copies of the CHINA WEEKLY REVIEW for August, 11, which seems to be given over to a special number of "Nanking - a City with a Past and a Future". Mighty good publicity stuff and the University seems to figure right in the center of it. I suppose that Reisman and Wei Pei Shan had much to do with getting it up. I am mighty glad to receive these copies and can use them to very good purpose.

I am enclosing copies of letters from President Farrand to Mr. Speer and to Mr. Moss, in regard to the Cornell participation. If you will look over the printed reports which I sent you in the Cornell Alumni Weekly and Cornell Era, you will see that the action by the Trustees of the University was not clearly defined, although it was never stated that there was official action, assuming responsibility on the part of the Trustees. You will see by President Farrand's letter that that matter is so explicitly stated now so as to preclude any inference or action that would lead to the acceptance of any financial responsibility on the part of the Trustees. When one reflects that Cornell University is an institution of the State University one can see that the Trustees would lay themselves open to criticism if they should have taken such an action. In view of the fact that Cornell is really a State institution, the action taken is quite positive and strong. The development of Cornell's interest will depend on the young man who develops the Club and the men in the lead of the leadership of the Club for work in China. There are possibilities of real development

9/13/23

there that will amount to a great deal for us. They were thought of enough value by Peking, Canton, Yale and other centers to fairly camp on the trail, so it hardly behoves us as the winners to be unappreciative of what has been accomplished for the University of Nanking in having such a hearty endorsement from Cornell in looking toward such real cooperation.

I had a fine long letter from John Reisner in regard to the matter of Home Economics and will write to him more fully on that matter. I will only say at this time that I will find no difficulty in cooperating with his plan for the University rather than Ginling College.

I hope you have had a good time in Kuling, and that that report was not allowed to absorb all your energy and thought during the time you were there. I have had a good rest this Summer and feel far more ready for the fray this Fall. And I am quite hopeful that things will be doing. The situation within the Boards and the churches is about as difficult as can be imagined, with every one of the cooperative Boards carrying heavy deficits, and the administration being attacked severely by the fundamentalists within the churches in every case except the Methodists, I think. However, the fundamentalists are so unscrupulous in what they do, they are bound to defeat their own cause in the end.

I have not had word from the Convention of the Christian Church that was held in Colorado. I am eagerly looking for news.

With best regards to all the staff, as you get into the work this Fall, as ever

Faithfully yours,

JEW:LB  
Encls.

Copy of President Farrand's letter to Mr. Spear and Mr. Moss dated August 16, 1923.  
Printed copy of report of American Com. for China Famine Fund by Thomas Lanont - August 1, 1923.  
Clippings (THES) Article on Dr. Stratton, one on the heavy death toll of disaster in Japan, another on the election of President in China.

*Fuller*

September 14, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Thank you for sending me copy of your letter to Mr. C. L. Chien and his reply. It is too bad for us to lose him. C. L. Chien did a fine piece of work with us and did it in a very fine spirit, with great ability and rare tact and judgment. He is a real man in every way and worthy of all confidence. He will have a big field in business and his habits of discipline and careful work will tell there. I shall write a letter to Chien.

You will find Porter a man of real promise and he will grow into the work and can fit in in many places in connection with the Agricultural Department. I wish we had a Chinese teacher, however, who could head the Department and continue the work.

It seems like good old times to have some of the business with Small about the building sent in. I know Lex is eternally on the job and is doing things. I should like to hear from him occasionally.

\$6,000. have come into the hand from the Famine Fund, more than \$4,000. for our funds. There will be funds, I am sure, available for the Lowdermilk's travel and salary and for the outgoing expenses for the men sent out this Summer.

I think it is going to be better for us in every way to be out at Wallace Lodge. We will naturally meet many more of the leaders of the Methodist Church and will meet them in pleasant ways. It will be far more wholesome and pleasant for Mrs. Williams, Dickie and Faith. Faith can commute to New York for her studies at Columbia. I hope to be away from New York much of this Fall so that in the light of now constant railroad travelling commuting will be no problem.

We shall be deeply interested in the development in regard to the Language School, particularly as you look toward a permanent appointment. The work is very important. Yesterday Frank K. Sanders, Executive of the Board of Missionary Preparation

0712

Dr. A. J. Bowen - 2

9/14/23

was asking me what our plans were. He says to the Board of Missionary Preparation the work of our Missionary Study Department is one of the things they boasted of most.

I spent a couple of hours at lunch with Fennel Turner yesterday. I think I wrote you that Bible has taken a position in the Home Department of our Board, with headquarters in Chicago, and has given up his work in connection with the Committee of Reference and Counsel. Mr. Turner will take up the carrying on of discussions in regard to the Report of the Educational Commission. He asked me out to lunch to talk over the whole situation. As he has been an intimate friend of years' standing we shall not be in any weaker position with him handling the correspondence and the discussion meetings.

I shall take up again with Dr. Burton the matter of the School of the Training of Supervisors, although my primary interest now is to find <sup>1038</sup> more help toward our deficit and to make sure that we do not <sup>1038</sup> out on the \$27,000, the conditional offer from the C.M.B.

As ever yours,

JEW:DB

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*MLP*

September 28, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

I should have written you about a very satisfactory conference I had with Dr. S. J. Corey, when he was in New York attending a meeting of the Committee of Reference and Counsel, September 18 and 19. We lunched together one day and talked in detail about the plans of the University, and over the outcome of the last Convention of the Christian Church. He is deeply interested and naturally deeply concerned about the development of the Theological Seminary.

Dr. Corey is one of the finest of the missionary leaders. No man shows more steadily the poise and patience of a fine Christian spirit than does Stephen Corey. They naturally want to see the Seminary advance. They have tried through the years to put men on the faculty without success. They now have a very fine man, Mr. Roosa, of the University of Illinois who is doing a fine work as Student Pastor and has done exceptionally fine work under Dr. Burton and Professor Edgar J. Goodspeed in the New Testament. He has taken his Ph.D. The attitude of the North Kiangsu Mission in playing the dog in the manger and keeping other men out of the Seminary has gone about far enough and it is about time for us to call a halt on it. They spend so much time on what they desire and just how they want to achieve it; they seem to forget all about the other Missions cooperating in the Seminary and that those Missions have missionary interests and work that they want to conserve. I was glad to get your letter, indicating that you are expecting a meeting on the 10th of October, and ofcourse it ought to be a different story with Rowe and Smith back.

Stephen Corey, Alva W. Taylor and I had supper together and had a good visit. You will see his writings in the Christian Century. Taylor is one of the very best writers on the social and economic questions confronting the Church, and he is a man of exceptionally fine spirit. He is Mrs. Sarvis' brother, you will recall.

Steve Corey told me that their Board, in light of the cut being placed on the Missions of \$25,000 and the fact that they were asking the Missions to make another cut of \$50,000, felt that they must also cut the appropriations to the University. They planned to cut them to \$2,000. Mr. Corey went

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0714

2 → Dr. A. J. Bowen

9/28/23

went out and approached an individual and secured the \$2,000. so that we should not have to suffer any cut. I want you to know this because it indicates at what cost we are being so loyally supported by the Boards.

I am going to stop in Champaign, Ill. to see Mr. Roosa. I hope we can get him out to the Seminary.

Mr. Corey has arranged for appointments in their churches and with individuals this Fall, and I feel confident that will mean something for us.

I have just been down to Frederick and Hagerstown, Maryland for the Interdenominational Mission Study Schools. I spoke four or five times and made those people know about the University, as well as something about Japan and China.

I am to give the Annual Address at the Synod of New York of our Church, at Poughkeepsie, on the evening of October 17. As the Synod is meeting in New York, it will give me an audience of the pastors and laymen of New York City, as well as all the leading men throughout the state. It is the best kind of an opportunity to open other dates in the churches. Mr. Speer gave the address last year. I feel confident that we are going to have better going this Fall and we should get some results.

You will have heard of Ed Hume's election to the Presidency of Yale-in-China. It is the best move they could make. He is the most effective man they have on the American side and will be probably the most effective man working with the Chinese, although I personally like Brownell Gage fully as well. Ed has felt that we have not been very keen for united campaigns. I hope you will keep in touch with him and keep him in touch with our work. It was through him, mainly, that Harkness contributed to Ginling College. He will have a grand job out for him in trying to steer Yale at this time in relation to Hankow.

As ever yours,

JEW:LB

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September 29, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

We have been amazed and shocked by the word that a cable had come from Mary Fine Twinem to her pastor, Rev. Williams Thomson Hanzsche, of Trenton, N. J., that her husband, Paul Twinnam, was dead. We have been looking for some fuller cable news from you. I have been away from New York until yesterday when I first learned the news which had come to her pastor on the 25th of September.

Her pastor raises the question whether we could arrange for her furlough within a short time. We can realize how shocked you all will be with the news. We are completely mystified as to what was the cause of his death, feeling that it must have been death through accident or some sudden development of virulent disease.

Our hearts go out in deepest sympathy to Mrs. Twinem, knowing that her mother died about fourteen months ago and her father about six months ago.

We shall probably be cabling you on Monday, if we do not have cable word. I am enclosing a letter for Mrs. Twinem.

As ever yours,

0716

over  
September 24, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Your letters through the Summer were so concerned about having the official notification in regard to the Famine Fund forwarded to Minister Schurman. I inquired of Dr. Speer and found that he had checked up and learned that the information had gone. Later I had some correspondence with Mr. Vernon Munroe, as indicated by the enclosed letter, so I called up one day to find out more particularly about the Famine Fund and he informed me that all official documents and notifications were mailed on August 15.

You will recall in the legal documents how carefully and specifically the articles are drawn to guard against the use of any of the funds for any purpose but for those specifically defined. In conversation with Mr. Speer this morning he again emphasized the great importance of guarding scrupulously against any misdirection of the funds. They should be kept in a separate bank account, keeping clear not only the receipts and expenditures and bank balances but also the cash on hand. Mr. Speer would be very concerned about that as President of our Trustees. He would be particularly concerned because of his long conferences and correspondence and efforts in securing the funds. Any expenditures for Lowdermilk and the men that have gone out are not really "sanctioned" until they have had the action and approval of the Committee appointed in China.

I learned from Mr. Moss' office that the total receipts of interest from the Trust Company of the District of Columbia are \$21,639.07, three-fourths of which goes to the University of Nanking and one-fourth to Peking University.

I realize what a burden there has been upon Mr. Owen with clearing up all the accounts. I know how eager John Reisner will be for Miss Priest's time. I believe, however, that the University will be making a serious mistake in its administration if she is not allowed to give the first and best of her time in the Treasurer's office with Owen so as to handle

2 - Dr. A/ J. Bowen

9/24/23

these matters promptly. In the minds of the Trustees here these matters of clearing accounts and full reports are far more important than Reiser and the men they realize. The first essential for effective financing here is clear and full accounts that satisfy the people who ought to know.

I shall be very glad to see what Dr. North wrote to you that was so encouraging. It will encourage me here too to know that he is encouraged.

I will have other letters going soon. You are in the midst of the opening and I hope that everything is going well. Give our heartiest regards to all the men.

As ever yours,

JEW:LB  
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October 2, 1923.

PERSONAL

Dear Bowen,

Your letter of the 6th of September to Moss and myself was received on the 28th.

I am delighted to know that you were pleased that Mr. Griffing was coming. I am sure he will work in finely and be a most valuable man in our work. I know you will rejoice to welcome Mr. Hancock and the Porters. What you will do with them and how you will house them, I do not know.

The housing of staff is one of the most difficult things in our work. If the Boards were not under such deficits, the argument for them to house all their representatives would be irresistible, but when the Boards are facing obligations regularly and specifically undertaken that they cannot meet, it is not in the range of practical politics to secure their taking on further obligations. The Presbyterian Board practically agreed to add residences as the other Boards do, and Dr. S. J. Corey has it in mind for the Christian Church, and I know that Dr. North is thinking about it.

I was deeply interested in the copy of your letter of August 31 to Mr. Sarvis, for all it contained of interest and detail of the personnel and staff, and the plans for the workers.

I hope that Sarvis had a fine rest during his vacation and will come back refreshed and ready for the work of the Fall term. Summer time seems to be a harder time for him than the regular term time. Knowing you as I do I can understand your very magnanimous spirit in what you wrote in your letter. I sincerely hope that Mr. Sarvis will not misunderstand the spirit in which it is written, and respond fully to such an appeal.

I have felt very deeply the burden that has come upon you through our financial situation, and have hated myself because I have been unable to get more adequate funds over to relieve that part. The funds will come this Fall in better shape, I am confident.

0719

Personal

2- Dr. A. J. Bowen

10/2/23

I hope you will get in a lot of good hunting in the Fall so that you can get in some relaxation and recreation. And I earnestly hope and pray that Mrs. Bowen may constantly improve. We have the best work anywhere in China and God has used you in the largest way in the development of that work, and the finest is yet to be achieved. If you can secure enough recreation to keep physically fit and your mind and spirit freed from too much work, your best days are yet to come. You have the finest loyalty of all the men and I hope you will not permit any difficulty in one quarter of the job to becloud that factor. As ever,

Loyally and affectionately yours,

JEW:LB

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

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*Dear Les  
just for instance!*

*File Owen*

*71*

October 5, 1923.

Mr. J. E. Williams,  
150 Fifth Avenue,  
New York City.

Dear Mr. Williams,

Enclosed herewith you will find a statement of your account as it stands open on the University records. Statements covering these charges were submitted to you at the time they came through for record here, but we have been somewhat remiss in following up with a periodic "dun" and for that reason these items have perhaps escaped your attention. Now that the office is better staffed, we can begin to pick up loose ends against hence this gentle reminder.

The first item covers an invoice of Goldberg Bowen & Co. which Mr. Carter's Office paid for you in the fall of 1917 (Goldberg Bowen's invoice of Oct 1 1917) and deducted same from his remittance to us covering that quarter. The item came to us and was entered on our books here in March 1918, just after you went to America that particular year. These details will help to recall the item to you. Goldberg Bowen & Co I believe are dealers in foodstuffs which would indicate that the invoice covered household supplies and is personal, Mex \$82.83.

Mr. Carter's Office reported a book purchased for your account from Isaac Pittman Co for Gold 1.10 which his office paid and deducted from University statement of April to July 1920. This was entered on our books here Dec 1920 and amounts to Mexican \$1.95.

Also, New York Office paid Baker & Taylor on your account for a book to the amount of Gold 1.38, Mexican 2.46 which appears on their statement of period Oct 3 to Dec 1 1921. This was entered on our books Dec 1921.

There is also still unfinished this transaction covering land purchases. You will remember that at China New Year 1920 you asked that we advance to you Mex \$2,000.00 to put through some land deals at that particular time. You were to later turn in vouchers showing purchases to the equivalent of that amount. In March of the same year, vouchers came through, one on the 3rd for land purchases to the amount of 780.00 and on the 6th another purchase amounting to \$620.00. This left \$800.00 on deposit with you which has never been accounted for and which stands charged against your account. We shall be very pleased to get further information on this item.

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*new*  
October 11, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

The accompanying two bulletins of Peking University's annual reports of the President and Deans to the Board of Managers and the general circular of information for 1923;24, I am sure, will be of the utmost interest to you. Leighton's review of the building campaign is comprehensive and illuminating. What they received from the Methodist Centenary campaign, on page 3, is about the same proportion to our askings and receipts. Ours, you recall, was a total of \$523,000 instead of \$530.00. The receipts out of that campaign distinctly would probably be nearer \$30,000, besides the settlement of the \$100,000. for endowment which might be listed under the Centenary, although it was pledged before the Centenary and was paid after the Centenary from other funds.

Please note on Page 5, that the campaign with Tamblyn & Brown, having four full time men of the University on the job, besides Tamblyn & Brown's staff, led to no single gift larger than the cost of a faculty residence, \$7,000. I know where most of these came from that were secured from Presbyterian sources. They were secured with the strong endorsement of the Presbyterian Board and the backing of the Home Secretary in a special appeal for the funds. They were secured because ~~all~~ the Board supported the undertaking and only indirectly because of Tamblyn & Brown's efforts. In other words, they could have secured the same through the Board without Tamblyn & Brown. Tamblyn & Brown would probably have secured none of them without the Boards' endorsement, so if the year's work from the Summer of 1922 to the Summer of 1923 resulted in \$100,000. cash or definite pledges, that must pay its specific agreed commission to Tamblyn & Brown for their efforts, you can see how tremendously successful such an agency is. All the big gifts on their list on page 6 were secured by the efforts made by Luce, Wheeler, and the other men before the campaign was begun. The two Science Buildings, \$150,000. were given, one by the Women's Colleges and the other by the pre-medical arrangement with the C.M.B. The Women's Colleges' campaign was a real success for they secured their three millions and about \$300,000. more.

0722

2 - Dr. A. J. Bowen

October 11, 1923

A united campaign for all of us cannot do any worse than the present basis and might do a great deal better. The agency has developed for Peking a great deal of publicity that will aid them in the future. A statement put as well as Leighton does on Page 2, "All these considerations are enormously accentuated when we remember that ours is the only Christian University at the political, educational and intellectual capital of one fourth of the human race, and that now is the time of superlative opportunity for making our needed contribution to the Christian Movement in China." if reiterated over and over to the American people who do not know or understand China today will have an effect. One thing that is so appallingly apparent to those who really know China is that Peking is not the political and educational capital of one fourth of the human race, and that intellectually China now has no distinctive capital. Where facts are known the publicity for the University of Nanking is more valuable that will come out in the relative grants of the famine funds and in the comparison of the catalogues of the actual work being done.

Before long we shall be having your reports of the beginning of the Fall term, and we hope for fuller accounts of what caused Twinem's death. I hope all the other men are well and that you have had a fine and promising opening this Fall.

I am speaking next Sunday at Mt. Vernon in Rev. J. H. Hollister's Church, who are backing Reisner, and the following Wednesday I give the Annual Foreign Missionary Address to the Synod of New York, meeting at Poughkeepsie. The following Sunday I expect to be with Rev. M. A. Cossaboom of the Christian Church at North Canton, Ohio,- the Church that is supporting Mr. Bates. I am going there by arrangement of Dr. Stephen Corey. I expect to go to Cleveland and then go to Illinois and Minnesota to appointments arranged by Frank Bible. I hope the going will be a good deal better this Fall for our work, although the deficits of all the Boards and the lock-step arrangement put on by the correlation of the Board's work in the churches, makes it difficult to get through the lines. Schell, of our Board, will be cooperating with me, as well as Bible, and I think Mr. Diffendorfer and Dr. Holgate and other men in Chicago of your Church will give me a lift too. I am going to drop in on Bishop McConnell at Pittsburgh.

I enclose copy of letter that I received from Ed Hume and also copy of letter from Roger Greene, written in long hand.

0723

3 - Dr. A. J. Bowen

October 11, 1923.

Dick slipped off of the high rocks at Wallace Lodge, last Saturday, and in falling put out his left arm and broke the large bone of the forearm, and received an ugly bump on the head. The doctor set his arm for him without an anaesthetic and pronounced Dick a very brave boy, and as he was a man who had received the Croix de guerre and other decorations in France, Dick thought he was a real Scout, although he did get his arm broken.

I have seen Wilbur and the children here. He is settled at Princeton and is quite comfortable there.

With best to all, as ever

Yours,

JEW:LB  
Encls.

P. S. I shall be deeply interested in Dr. F.M. North's impressions of our work. He has carried a very heavy burden for your Foreign Board and carried it in a very masterly way. He is never enthusiastic about our work but he is true to us.

J.E.W.

Enclosed Annual report of Peking University  
Circular of Information for 1923-24; also copies of letters  
from Roger S. Greene, Sept. 7, 1923, and Mr. Ed Hume, Sept/  
23, 1923.

0724

Enclosure: Copy of letter of August 29, 1923, from Teng I sen  
re his diploma.

October 22, 1923.

Dr. A. J. Bowen, President,  
University of Nanking,  
Nanking, China.

Dear Bowen,

We are feeling a little anxious these days because we have not had a meeting of the Executive and Finance Committees of the Board of Trustees, to get action upon the budget. September, October and November are rushing months for all the Boards' Secretaries in meeting with Church Conferences, Synods, etc.

I was up at the Synod of New York at Poughkeepsie, and had a good time meeting a lot of Auburn men. There was a good big attendance at the Foreign Missions meeting Wednesday night, October 17.

I am leaving tonight for Pittsburgh and then for North Canton, O. where I shall be with the Christian Church, the backers of Mr. Bates, and then to Cleveland where I shall meet David Teachout and the others, and on to Chicago.

I have had some letters from Mr. S. J. Corey in regard to Mr. Roosa who feels quite a little concerned about the attitude of the men in the Seminary. I am hoping that the Fall report of the Managers' meeting of October 10, as you suggested, will show a better attitude toward the Disciples Mission and Southern Methodists, and give greater promise of real cooperation in the Seminary in the building up of the School. The extremists of the Southern Presbyterian Church have been thinking so much about their own theological symptoms that they seem to lose sight completely of the real development of the Seminary for students who can be thoroughly trained to serve the Church. I shall see Mr. Roosa on this trip at Champaign.

We shall be very anxious for further word about Harry Clemons and Mrs. Thurston. It must have been a very hard heavy Summer that brought on so much sickness in the Fall.

It was fine to hear of your big enrollment in the Fall and to know that things are going so well. Politically, they seem to grow worse rather than better.

Eagerly awaiting your further word and with heartiest regards to all the men, as ever

Yours,

dictated October 19

0725

RECEIVED  
UNIVERSITIES

OCT 28 1923

October 27, 1923.

Dr. J. E. Williams,  
150 Fifth Avenue,  
New York City, U. S. A.

My dear Williams:

We were delighted to get the cablegram day before yesterday, saying that we are authorized to draw on the Trustees for \$5,000 gold for a house to accommodate the Bateses. This has made Mr. and Mrs. Bates very happy and has very greatly pleased every one. We are assuming that this has been some special windfall that has come through some friends of Mr. Bates rather than through his Board, as we understand they have had to make a cut of 25% in their work in China, so probably are not in position to make a grant for a house. We are taking steps to begin drawing on the \$5,000 at the very earliest moment, so the house can be ready as soon as possible. The matter, however, has one other aspect, and that is, it rather emphasizes in the minds of Mr. Owen and Mr. Ritchey that they do not have a house. They are feeling especially keenly as they feel the neglect of the University in not providing them with a permanent place in which to live, and we must arrange for them very shortly. Owen will have to move, of course, as soon as the Hummels return, and the Ritcheys are not very happy in the old Middle School compound house. Just as soon as we get the famine funds we shall begin houses for the Lowdermilks and Porters, but of course the Lowdermilks are living in Illick's house now and the Porters are living with Mrs. Keen.

Everything has been going along about as usual, except we have been extremely busy and hurried the last two or three weeks. Mr. Terman, of Peking, has been here making an educational survey and intelligence tests in a great many of the mission schools and government schools. Mr. Cressy and Mr. Wallace have been here helping in them and observing. Next week we have the dedication of the Gialing buildings, meeting of the University Finance Committee, meeting of the committee to study the University as a whole especially with a view to the development of the College of Arts and Science, meeting of the Seminary Board of Managers to come to grips about the Southern Presbyterian attitude in the Seminary, so next week will be worse than this. The faculty of the Seminary has drawn up a very good statement, which Richardson, Smith, Rowe, and Dr. Price think will hold the Mid-China Mission of the Southern Presbyterian Church in the union, but they do not think anything

0726

Oct. 27, 1923.

can satisfy the North Kiangsu Mission except and out and out making the Seminary a very conservative institution, which none of the rest are willing to do. Anyway I think this meeting will settle some things. Dr. Lowrie is to be here, Bishop Birney, and possibly the Bishop of the Southern Methodist Church. I will report to you as soon as there is anything to report.

Mr. N. Gist Gee spent a couple of days here and we had good conferences with him, and the science men have made out a statement of what we want to ask them for. We are sending you a copy of this. I also sent Mr. Greene a copy, and also sent him Mr. Owen's last financial statements. They were in such satisfactory form and showed that our finances were in fair condition, I thought it would be a wise thing for him to see for himself just where we stood and how our finances were being handled, as he and Houghton may have had some doubts about our finances from what they may have heard. I have not yet heard from Mr. Greene regarding it. I had a letter from Gee after he reached Peking, saying that he was anxious for Mr. Greene and Dr. Houghton both to be present when he took up the consideration of our requests and situation. They are going to decide very soon now. Mr. Greene will be coming down here about November 5 and we will have another conference with him.

The Board of Control of the Foreign Hospital are all in favor of moving the foreign hospital over to the Kuleo here. They probably will have it on the east side of the road, in the southeast corner of the compound. That will be very quiet, accessible from the south, and will make a very good proposition all round, and they are all pretty enthusiastic about it. Mr. Small has appraised the foreign hospital at \$17,500, I believe, which does not include their equipment. I believe they have \$3,000 on hand for a contagious ward, so they can put \$20,000 into a new foreign hospital here at the Kuleo, and I think they are planning to talk with Greene when he comes and ask the China Medical Board to put in a similar amount. If that can be done and they can get a satisfactory and well-equipped foreign hospital here at the Kuleo, it will be solving one of the problems that needs solving, so far as hospital matters are concerned.

Mr. Clemons is going to Peking on Monday, to be there during a couple of weeks probably. After he returns they may all go to Kuling for a month or two. He is much better and comes over to the Library every morning for a short time, and it is quite difficult for the doctors to make him do what they want, but he is getting along pretty well and if he can only be kept from any serious work for six months or more probably will fully recover.

We will be sending you soon the minutes of the united faculties meeting, and also of the Kuleo faculty meeting, which will give you entrance statistics, admission statistics, and a whole lot of other information. We sent you a bunch of the students' Magazines a day or two ago and also some time ago a number of Griffing's Cotton Reports, which are very excellent. My report is now

0727

J. E. Williams - 3

Oct. 27, 1923.

in the hands of the printer and also Reisner's fuller report for the College of Agriculture and Forestry. We suppose that Miss Walker sent you some of the very excellent Hospital reports.

I was very glad to get your letter about the Seminary and have taken the liberty of showing it to Mr. Sarvis and Rowe and Stanley Smith. It expresses exactly the sentiment of practically all of us here in Nanking, including Dr. Richardson, and probably Dr. Price.

I am now getting replies from the Board of Managers as to their approving or otherwise of our approaching the Presbyterian Mission to release Sam Mills for the Language School. I have received replies from most of the members and they are all in favor. I have written you that the Y. M. C. A. would not release Mr. Hayes.

Dr. Holgate wrote me that you had promised to send him a copy of the final draft of the agreement regarding the famine funds but he had not received ~~them~~ at the time of writing, but I suppose you had not had time yet to get ~~them~~ to him after the final papers had been signed. He will appreciate receiving a copy.

Hoping that all of you will write to us as often as you can, and with very kindest regards, as ever,

Cordially yours,



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INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING  
NANKING, CHINA

NEW YORK OFFICE  
150 FIFTH AVENUE

PRESIDENT & TREASURER  
156 FIFTH AVENUE

UNIVERSITY OF NANKING

OCT 31 1923

OFFICERS OF THE UNIVERSITY  
A. J. BOWEN, PRESIDENT  
J. E. WILLIAMS, VICE-PRESIDENT

OFFICERS OF BOARD OF TRUSTEES

ROBERT E. SPEER, PRESIDENT  
J. H. FRANKLIN, VICE-PRESIDENT  
ERIC M. NORTH, SECRETARY  
RUSSELL CARTER, TREASURER  
L. B. MOSS, ASST. SEC'Y AND TREAS.

TRANSFER

Handwritten initials: *WMS*

Chicago Tribune  
Chicago Ill  
Room 1311-  
Oct 29 '23

Dear Lei

Glad that love \$5000 is on its way  
& soon on the job.

What a time the captain had with that  
English teacher proposition. We must find  
some good strong English teachers.

Delighted you have a good lead  
for Julius Secretary. I have over  
situation constantly in mind & the last end church  
comes through we can clear them.

I feel very deeply concerned about  
Harry Clemons. His value to our work  
has always been far beyond estimate. We can  
only earnestly pray for the best.

Saturday Dr Halgate came in and took me  
to lunch at the Wilmot club - and there  
I met - Dr Trumbly Stone Mr Williamson  
& several other old friends & had dinner  
& I met several men Wagon Dr Halgate  
later we went to the Northwestern Illinois  
game - and Illinois beat 29-0 !!  
Wow. These corn fed boys can play.  
I went out to Evanston to see the family & in  
the evening - went to the Northwestern

0729

Club and met me near whom I especially  
had in mind for help - Got back  
to the old St. Salle later. The next  
morning I went out to the ~~Presbyterian~~ Memorial  
Presbyterian Church for mens class  
& morning service - Later went to the  
Fallows home for lunch. at 4 PM I went  
to the home of Pres Wm Burton. I had  
a great visit with them until 8 PM.

They both seem to enjoy going over many  
experiences of the new work with problems.

I was gratified to find Dr Burton ~~after this~~ <sup>ever</sup>  
he had thought into the matter - was ~~strongly~~ <sup>strongly</sup>  
the clerical system of education paralleling  
the government would favor the College of School  
Administrators as an integral part of the  
University ~~under~~. The ~~Control~~ of the University  
etc - and he will back us in that line -  
You may imagine what means in our plans. I have  
present cash but may mean for more -  
Bible is right in the job with me as is Dr Halgate later  
Differents will be in.

Aside from ~~Clubs~~ <sup>Clubs</sup> ~~Pickens~~ <sup>Pickens</sup> & ~~Born~~ <sup>Born</sup>  
Straight on ~~Coaches~~ <sup>Coaches</sup> the ~~Working~~ <sup>Working</sup> News is all good  
Haynes is the best but in the Language School.

If Roosa can not go into the ~~primary~~ <sup>primary</sup> he made  
an ~~As~~ <sup>As</sup> in Bible teacher, and there are other reasons  
why that may be a ~~wiser~~ <sup>wiser</sup> lead +

appreciate deeply your prayers - I believe we  
will break through for better things this fall, and that  
is in Gods purpose. Yours John.

RECEIVED  
UNIVERSITIES  
DEC 8 1923

November 3, 1923.

Dr. J. E. Williams,  
150 Fifth Avenue,  
New York City, U. S. A.

My dear Williams:

I was very glad to get your letters of September 24 and October 2 a few days ago.

You speak of housing the staff. I have just come out of a Building and Property Committee meeting, where that was taken up, and without going into details, we have returning next fall Messrs. Hummel, Wilson, Illick, and probably yourself. We have one house that is now rented to Akerstrom available for Thomson, Owen, Jones, Steward. If Speers goes home your house will be available for you, in case you return. In addition, Sam Mills will probably become Dean of the Language School, for after the Y. M. C. A. would not release Egbert Hayes Sam Mills seemed to be the most possible and desirable candidate, and I wrote to the Board of Managers asking if they would think him a good man and authorize my approaching the Presbyterian Mission to release him, and all replied favorably, and I think it appeals to Sam too. He would not come, probably, until next fall, and even then would perhaps have to give some supervisory work to Fudong. This will make it necessary for us to house him, I judge, and I presume he would go in Mrs. Keen's house. Just what she would do is not yet certain, but she has written to her brother-in-law to see if he would be willing to loan her \$3,000 or \$4,000 gold, and the Women's Auxiliary perhaps would undertake the interest and gradually paying off the loan, but there is nothing definite or certain about this yet. You can see, therefore, we shall be rather hard put to it to house our staff a year from this fall. The Seminary will want the house that Jones is in; Hummel will want his house where Owen now is; and Wilson his house, where Steward is; and the Hospital Thomson's former residence.

I was glad to get your letter at this time about the Famine Funds, for I understand the committee is to meet in Peking about November 10. While we are glad that the committee is to meet soon, I am sorry in one way because I hoped very much to meet with them at their first conference, but I shall have to be in Foochow at that time, probably leaving here not later than the 7th. This will also necessitate my missing Mr. Greene and also Reisner's missing him when he is in Nanking.

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Nov. 3, 1923.

Mr. Gee was here again and went over our requests for aid and is prepared to recommend their granting

for Biology	G. \$3,300
for Chemistry	2,750
for Physics	4,200
for Gas Plant	2,500

He said he will be prepared to recommend the following on staff and running expenses on a five-year decreasing budget:

1st year	Mex. \$12,000
2nd year	9,500
3rd year	7,000
4th year	4,500
5th year	2,000

On equipment they have granted about what we have asked, but on the staff only about a third or fourth, and the science men are very much disappointed and will try to get a more liberal grant for staff and running expenses, and so they have suggested out of the \$12,000 for the first year \$2,000 be for running expenses, which is very inadequate indeed.

Mr. Gee also felt that there was very little hope of the China Medical Board's making any appropriation for the science building, which, I presume, was his own judgment; and he feels very strongly that it should be granted entirely from the famine funds. I have the impression that if we could get hold of Greene and if he is free to act without prejudicing Mr. Gee, we might get a little more liberal consideration, but I suspect he will not want to grant any more than Gee recommends, and Gee's recommendations on staff and running expenses are very inadequate, I am afraid. Of course none of the matter is approved or granted yet. When we make out another statement along these lines he will then take it up formally with the Board at Peking, and if they approve they will then recommend it on to New York, and if they approve, then it will be settled, but we are not in a position to use any of these funds or statements until they are actually approved or granted, and you will realize that we are a long ways from anything definite yet in the matter.

I am afraid I have not time just now to write about the multitude of meetings that have been going on this week - preparatory meetings for the Board of Managers meeting, of the Seminary, and then the Board meeting running until after one o'clock one night and pretty nearly to midnight the other; the Executive Committee meetings of the Ginling College Board of Control, all one day, and then their Board of Control meeting a day and a half; the dedication of the Ginling College buildings; meeting of the commit-

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Nov. 3, 1923.

tee of our Board of Managers to study our whole work, especially with a view to strengthening the College of Arts and Science, report of which we enclose herewith; meeting of the Finance Committee of our Board of Managers, report of which we also enclose; all these coming within this week, with many other interruptions, and I shall probably have to leave Nanking on my way to Foochow Monday night.

The minutes of the Finance Committee meeting and of the sub-committee to study the College of Arts and Science will be clear, I think, except, perhaps the protest of Dr. Hatcheson about the \$4,000 Mexican being charged in our budget against the Hospital. He thought that that was excessive and that so far as the Hospital was concerned they would not be willing to share in your office and promotion expenses in America after the end of this fiscal year, June 30, and so the vote of the Finance Committee recommending the discontinuation of your promotional office by June 30, 1924, unless the united campaign for China colleges was coming on soon. This, of course, means that the Finance Committee thought that you should return by the coming fall, if the campaign was not on there. The minutes of the sub-committee of the Board of Managers to study the work of the University have not yet come to my hands, but I think they were practically of the same opinion, that we were not justified in keeping you there longer at the expense that it is costing our budget, unless something different from what has been the situation the past year and a half or so that you have been home arises. I will write you later about the sub-committee's report when it comes out.

As to the Seminary Board of Managers meeting, I think we made real progress, and as soon as the minutes are printed I will send them to you. I think it is very clear to the North-Kiangsu Mission of the Southern Presbyterian Church that they are in a very hopeless minority and that they will either shut up and cooperate in a decent and Christian way in the future or that mission will withdraw. There is no intention or danger, I think, of the mid-China Southern Presbyterian Mission's withdrawing, and I am very glad to report that the actions taken at the last Board meeting regarding Mr. Ritter and his teaching were entirely rescinded, and the Board of Managers took action to the effect that if there was to be any more investigation by anybody it will be done by the Board of Managers and through the Board of Managers. Since two of the Seminary had not yet been investigated owing to their being in America - Rowe and Smith - and since the four representatives of the Southern Presbyterian Church at this meeting were the investigating committee to investigate them, the Board of Managers appointed these four and four others, one from each of the four cooperating missions, as the Investigating Committee; so the Southern Presbyterians were Dr. Junkin, Mr. Taylor, Mr. McMullen, Dr. Hudson; and the representatives of the other missions Frank Garrett, Mr. Crawford, Dr. Nance and myself, and Dr. Nance was made chairman

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November 3, 1923.

of the committee, which will indicate that the spirit and tone of the meeting was somewhat different from last year, when Hugh White was the main 'king pin' in the investigation business. The Board adjourned about 9:30 p. m. and the Investigating Committee turned in immediately and investigated Rewe and Smith for about twenty minutes, and so far as I could see everybody was very highly satisfied with their theology. My impression is that the atmosphere has been very much cleared; that there is a growing body in the Southern Presbyterian Church, and even in the North Kiangsu Mission, that are becoming ashamed of themselves and their reactionary and petty theological emphases; and that the Seminary will go on peaceably and quietly in the future, though it is possible that the North Kiangsu Mission will withdraw from the union - but that is not at all certain.

The Ginling Board of Control meeting went off all right, as well as the dedicatory service. They have a very beautiful group of buildings and also a very expensive one.

I will probably have more time to write during the next two weeks than I have had during the past two weeks, but that depends somewhat on the sea and other factors. I am sending copy of this to all of our men in America and I hope that each one of them will take this as a personal letter and will act accordingly.

As ever cordially yours,

A. B. Stewart

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COPY

October 29, 1923.

President A. J. Bowen,  
Nanking, China.

Dear Bowen:

I spoke yesterday morning at the Crerar Memorial Presbyterian Church and after service I went to lunch with Mr. and Mrs. W. K. Fellows who live on Drexel Avenue. I had a delightful visit with Mr. and Mrs. Fellows and her mother and sister. Their interest in China, especially you and the staff of the University, is very real and abiding. I had not taken up further the proposition of the College of School of Administration in New York, feeling that it would be inadvisable until after I could have a good frank conference with Dr. Burton. He and Mrs. Burton invited me to their home in the afternoon, so I called at their home, which is now the regular President's house which the Judson's had occupied, the Judsons having removed to New York to live in order to be absent from the University and its problems.

Mrs. Burton was intensely interested in showing me all over their house with its new and attractive furnishings. It was certainly very beautiful. As I had often visited them in their own smaller house on Woodlawn Avenue, and they since had lived in a very small apartment in the Versailles Hotel, the contrast was quite amusing to them. Dr. Burton laughingly remarked that their last apartment with all its rooms could easily be slipped into the study of the present house and since the ceiling was so high, the study might accommodate a duplex apartment of the same size.

Dr. Burton was interested in talking over the problems he had incurred in his new office and responsibilities. He spoke particularly of the Medical College and its reorganization. They have doubled the number of deans of the colleges in order to provide for much fuller knowledge of each one of the students, aiming to have in mind not only their examination and scholastic merits, but also their own background and outside special personal interest, etc. He also said that he had invited all the members of the faculty personally to attend the convocations and the chapel services. He was making it a rule to be present at the University chapel service and sit on the platform and take part frequently in leading. He felt greatly encouraged in the cooperation of the faculty in his effort to stress the religious influence in the University.

I introduced the problem of the College of School of Administration by having him read the letter which Mr. Greene sent me enclosing copy of his letter to Mr. Richardson. With this letter as a basis, we launched into the whole problem of relations with the government educational system in general and Southeastern University in particular. Between interruptions in the calls of professors the conference was carried on through several hours. I shall only try to summarize the outstanding impressions and conclusions reached. I might note in passing Dr. Burton was not aware of the proposal to affiliate Southeastern until reading the letters and he was interested to know how the situation arose, to which I replied that I thought it was the apprehension of the attitude of Dr. Wickliffe Rose and the proposed International Board of

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#2 - President A. J. Bowen

Education and Dr. Monroe whose attitude through articles and lectures was quite well known. After carefully reading Mr. Greene's letter, Dr. Burton noted that Mr. Greene favored

- (a) Support for the College of School of Administration
- (b) Its location at Nanking
- (c) He recognized the greater service it would render to

Missionary Education as an integral part of the University of Nanking with friendly relations to the government education. He also mentioned the possible larger influence in government education if affiliated with Southeastern. He noted, however, that Mr. Greene was not clear or definite as to plans of affiliation or cooperation.

Dr. Burton said the question would naturally divide itself into three possible plans:

- (a) University of Nanking to develop the college as an integral department with friendly relations with Southeastern.
- (b) Southeastern to develop the college with friendly relations and cooperation.
- (c) A cooperation plan of mutual responsibility and administration.

With this outline in mind, the more fundamental question was, did one believe in the Christian system of education paralleling the government system. If one did not believe in such a system, they would favor large grants from the U.S. going to the government university. If they did favor the Missionary or Christian system paralleling the government, naturally they would favor grants from America being made to the Missionary or Christian system with a view to their largest development. For himself Dr. Burton felt more convinced than ever of the wisdom of a Christian system paralleling the government and American grants going to that system rather than the government system, for the reason that grants to the development of Southeastern or government university might indirectly influence Missionary Education, but relatively little of the product would be available for teachers in the Christian system, because the teachers would not carry the teaching and emphasis of Christian character and spirit, which would be a prime essential in the development of the Missionary system of education. On the other hand, if the college would develop, for example, as an integral part of the University of Nanking, the emphasis upon Christian character and discipline could be insured, which would produce the teachers vitally necessary to the Christian system and at the same time, teachers equally acceptable and necessary to the government system. Of course the friendliest relations should be maintained with Southeastern and the government system of education. A thoroughly first class College of School Administration in the University of Nanking would exert its largest influence as a demonstration upon the government system of education and might become a fulcrum of effective leverage for the leaders of the government education in securing the financial support and reforms. He gave considerable thought to the possibility of development of the School in cooperation and affiliation. The practical problems of administration seemed very great and since these problems would have to be faced in the preliminary stages of working out the

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October 29, 1923.

plans before the personnel of the teaching staff was determined, and before adequate financial support for buildings and equipment and current expenses had been secured, the complexity of the plans would be greatly increased. We had considerable conference about the attitude and enthusiasm of certain outstanding men as Dr. Monroe and Dean Russell for the government system. Dr. Burton related to me some of the conference and investigations and reverse conclusions arrived at by some of the men on the Commission. Dean Russell, before going to China, was positively convinced that all education was best conducted by the government. After his visit to Japan and China he learned that Japan, which had been instanced by Dr. Burton as the greatest proof that the government alone could do the work, had changed its attitude and was giving much more encouragement to Missionary Education. The likelihood that China would ever follow in the footsteps of Japan's government in its extreme measures of limitation and control was never believed by those who knew China and the Chinese people. When they found that even Japan was no longer addicted to that policy, the one outstanding argument for the policy seemed to be gone.

I shall have further conference with Dr. Burton with your recent letter of September 24 in which you deal with the questions raised by the communication which I had mailed to you earlier. I had felt considerable apprehension about College of School Administration. I can see most clearly what could be accomplished by such a college developed along right lines as a department of the University in clearing up the East China situation and also in rendering very direct and large service to all the missions. I could also see with lurid vividness the complexity of the problems that might arise in developing such a college conjointly with the Southeastern University. You can imagine my relief in finding Dr. Burton so clear and positive in his thinking on the question.

I have written this out at length for your own personal reference. I should doubt the wisdom of giving much publicity to it except to the men who in council ought to talk over the problem with you.

I am sending a copy of this letter to Mr. Speer and to Mr. Stephen Corey in order that they might have the matter in mind.

I feel very deeply concerned about Mr. Clemon's health and grieved for he is a friend closer than a brother and the burden of his caring for the University has been carried with such complete abandon that I feel that the illness should fall upon me rather than him.

I shall write more in detail in reply to your last letter. Dr. Holgate is cooperating with me in every way possible and he is very effective in Evanston and Chicago.

As ever yours,

(Signed) J. E. Williams.

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TRANSFER

Nov. 14, 1923.

Rev. J.E. Williams,  
1311 Chicago Temple Bldg.,  
Chicago, Ill.

Dear Jack:-

Yours re your activities and change in charter just received. In accord with your desire I submit herewith the wording of the charter change as granted by the Regents.

"The trustees elected in accordance with the provisions of the charter granted April 19, 1911 and under the amendment to said charter granted December 12, 1912, may elect additional trustees to such number that the total membership of the board shall not exceed twenty-four. The terms of office of one third of the number of trustees thus elected shall expire each year and their successors shall be elected for terms of three years each. After the first election of said additional trustees, their successors shall be elected by the entire Board of Trustees."

I assume that of course you are free to recommend names for those who shall be so added. I think it would be best for you to write directly to Mr. Speer and make your suggestions to him.

A cable came from Mr. Bowen yesterday as follows:-

"Budget Famine relief approved have drawn on you for \$14,000 send without delay secretary urgently needed."

I am glad that this is finally cleared. What a long tedious process it has been. John wrote me the other day he thought the fifth man on the committee out there would be Edwards of Peking. The fifth man must have been appointed if the committee has met, but we do not know for certain who it is yet.

Best of wishes to you in the great onslaught.

0739

THE BOARD OF FOREIGN MISSIONS  
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE  
NEW YORK

DISTRICT SECRETARIES

MRS. E. H. SILVERTHORN  
FRANK W. BIBLE  
A. GORDON BRADT, ASS'T.

CHICAGO OFFICE  
1311 CHICAGO TEMPLE BUILDING  
77 WEST WASHINGTON STREET  
CHICAGO, ILLINOIS

Nov 12<sup>23</sup>

Dear Lee:

Your good letter received. was  
mighty sorry not to see you when  
you were here - I am busy in lines  
& leads spent most of yesterday  
in Evanston with Kelgates  
and in the First Pres Ch. and Dr. Duff  
Jones - Jones will give me a  
Sunday morning then as soon as  
he can arrange it. Then I don't  
get through I know who is to blame  
Differdenter is coming to  
Lan - lunch with me today & talk  
plans -

Mr. Beach says the Regents granted  
the change of charters. Please write  
me just what the actions were -  
I hope I may be consulted on the men to  
be added - if any for that is mighty  
important for my work - If you are troubled

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who regard it as a duty not to attend meetings  
we will be up against it for fear. —  
If we can add the right kind of men  
we will go ahead fast. — Please write by  
return mail or send me a night  
letter of the actions taken. —

Yours as ever  
Jack

1

2293870

11/23/23

November 23, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

I am just back in the office after having been away for about four and a half or five weeks. Your letter of October 12, enclosing copy of one from Mr. Sarvis, just returned to the office this morning after having made a trip out to Cleveland to meet me there. I wrote you at some length by hand from Chicago the evening of leaving there.

I went to Cleveland to get in touch with the people there, particularly Mr. and Mrs. John Severance, as he is sailing next week for Europe and Egypt, to be gone some months. I had lunch with him at the Union League Club and had a very good time talking over matters of the University, really reviving his interest. Our large deficit and the spirit of the last meetings of the Trustees have calculated to reduce any enthusiasm he had for the University down to zero. He is also not a little discouraged, or one might rather say disgusted with the fundamentalists' propaganda. He seemed greatly relieved and pleased to know that our deficit was reduced at the end of September to \$23,000 Mex., and he was also greatly interested to know of the problems we had had in regard to the Bible Union in China. I arrived in Cleveland Saturday morning and had luncheon with Mr. Severance. Mr. Swasey had been away from the City for some time and had just returned about noon of Saturday so I did not <sup>have</sup> a visit with him until Sunday noon when I went out to lunch with him and talked over with him my conversation with Dr. Burton and the outlook of the College of School Administration. I also mentioned to him the action of the Board of Regents, making it possible for us to increase our Trustees, in which he was greatly interested.

I tried during Saturday to get in touch with Mrs. Treadway but she was out at any time that I called up at the home. In the evening she called me up about half past six at the Statler Hotel and wanted me take dinner or the evening meal on Sunday, both of which I had engaged, the noon meal with Mr. Swasey and his cousin and the evening meal with Mr. and Mrs. Prentiss, so she said, why can't you come out this evening? I said I would be pleased to do that since it would

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2 - Dr. A. J. Bowen

November 23, 1923.

not be possible to go on Sunday. I went out and had a good visit with her and showed her and her friend, Mrs. Mather, pictures of the University and we talked over the work. I would have made the proposition to her to help us on the University at that time if she were there alone, but I did not feel that I could do so with the other woman, a stranger to me, present. I expected, however, to go back to Cleveland and have an opportunity then to talk things over.

Mr. and Mrs. Prentiss had invited in Dr. and Mrs. Paul F. Sutphen, pastor of the Church of the Covenant, which is the largest Presbyterian Church on Euclid Avenue out to the Heights. We spent the evening over the problems of the fundamentalists, which were interesting to Dr. Sutphen, and China's problems - particularly the University's - as I had the pictures. They were deeply interested. I did not take any money out of Cleveland but the trip was worth while in keeping up the interest of the people there, and real progress was made in that line.

I noted your large estimate of the gift of Mr. Fenn of Cleveland, to the Y.M.C.A in Tokio, of \$1,500,000, and looked up my letter and saw that it was strange enough that my dictation of one-half million was written as one and one-half million. Mr. Fenn's gift was one-half million and it really had been pledged a year before, and was dramatically announced at that time by Dr. Mott for its possible effect on other gifts. The rebuilding of the work in Tokio will cost much, but will not tend, I believe, to reduce the total receipts of the Boards for other work, but on the contrary will help to fix attention to the real work of the Church on the foreign field.

I can appreciate what you write about the work going on well but that all the men are overworked. The College work of the University, as well as the other Departments, is growing in the attendance of students all out of proportion to the increase of our resources in funds for current and far more seriously in the increase of our force in the teaching staff, and the depletion through the death of Charles Keen and Paul Twinem and later the illness of Harry Clemons is very serious for our work. I am very grateful that Francis Price is helping some in the work that Paul Twinem was doing. It will be a real help and comfort to you. I am glad, too, that you are getting the help of Miss Hedrick who had come out for the Hillcrest School.

I am very pleased that you were elected delegate to the General Conference and that Liu Ching-fu was also elected as delegate. I anticipated that with the serious problems that are coming before the General Conference at Springfield - problems that not only concern vitally the reorganization of the Church at

0743

3 - Dr. A. J. Bowen

November 23, 1923.

home but very directly and vitally the development of the Methodist Churches' interest in China - you might be sent over as a delegate, for your counsel and help would be greatly needed in that gathering. It will be providential, too, for you to have a visit with your mother at this time. Of course, it will be of the greatest value for you to be here in conference over the problems of the University.

Moss has already been working on and feeling out some leads for a man for Sociology as proposed, and we will work on that as directly and effectively as we can. He has in mind Mr. Sterling Beath of the Baptist Mission, who has two children and has been in China and has a good start on the language and knows climatic conditions and the people, and would like to go to Nanking. The Baptist Board has approached him to go to South China and they have that under consideration. I hope to see Mr. Zorbaugh in Chicago when I go back the first of the month. Since he is single, although I fear engaged, he will be less of an outlay for travel. As he would certainly be acceptable to Mr. Sarvis and the others there, and there might be a chance through his father for financial backing, he would be a better financial risk for us than Mr. Beath, who would not be supported by the Baptist Board in the College Department. However, Moss tells me he has written you in regard to the matter in a more detailed way so I shall not have to write further until I have some definite information.

I wrote you from Chicago that the leaders of your Church are greatly encouraged over the outcome of the fiscal year. Mr. Diffendorfer expected that they would have to close with a total deficit of \$3,000,000., whereas they did close with a total deficit of \$1,300,000, which means that the Foreign Board will not have to make any cut for its regular work. The Foreign Board, too, has been doing some studying of its financial problem as Mr. Verity informed me. They are lumping together the net entailed deficits of the Interchurch and the Centenary - a total still standing of \$1,750,000 and labelling them as advances for property and development made to the Missions throughout the world, which are enabling the Missions to do a far larger and more efficient work, but which advances have not yet been made by the Church. They think that the psychology of meeting a payment made in advance is far better than paying off a deficit, and they are doubtless right, for there is nothing more deadly and stinking than the dead horse of a debt. I may add to this before I mail it tomorrow.

Mrs. Moss was in today to luncheon and young Bob Abernethy, a son of Dr. Abernethy at Washington who was Moss' associate pastor and was later pastor of President Harding's Church in Washington. Bob Abernethy is now Secretary to Mr. Mott and expects next Fall to go on a trip to China with Sherwood Eddy.

0744

4 - Dr. A. J. Bowen

November 23, 1923.

My whole attention will be given to trying to clear off the Hospital by the end of the year, and if possible turn up some more residences.

I shall be greatly interested in the budget that was approved by the Committee for the Agriculture and Forestry Department. I hope you will keep us in touch in full with that data because we shall be constantly asked by those who are interested to know, and it will also help in the general campaign to be actually and accurately informed about our work.

It will be a great joy to see you and have a good long talk with you.

We are planning for a Trustees meeting on the 10th of December. An earlier date was impossible.

As ever, yours,

JEW:LB

0745

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9  
3  
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Schedule "C"

File *J. Williams* (25) *m*  
12/10/23

THE CAMPAIGN REPORT

Following the last Trustees' meeting, after constant effort to find money for the deficit, I made a special effort under the direction of the Executive Committee to enlist Mr. E. S. Harkness' interest in the College of School Administration, making a proposition that he would contribute the building, \$70,000 and the support for five years. <sup>30,000 a year</sup> While I was preparing the statement I had conferences with Mr. Fisher who is deeply interested. The outcome, however, was that Mr. Harkness would give \$5,000 toward the enterprise, conditional upon the whole within 1923.

I was also having conferences with Mr. Greene and later with Mr. Gist Gee, at Mr. Greene's request, in regard to the pre-medical work. These conferences were later transferred to China and Dr. Bowen's recent letters report that negotiations are going on between himself and Mr. Gee, and later Mr. Greene was to visit Nanking.

Mr. Greene was interested in our plan for the College of School Administration, and we discussed a plan. I saw Mr. Richardson in connection with that and had correspondence with President Burton. The question emerged of cooperation with Southeastern University in the development of the College of School Administration. I later had a conference with Dr. Burton who gave very serious thought and attention to the whole proposition, spending several hours in conference over it. I was greatly relieved and reassured to find that Dr. Burton favors the development of the College of School Administration as a department of the University, as the Christian system in China, as the best method of aiding and advancing Government education, as well as providing directly and immediately and effectively for the leadership required in the Christian system.

Through the arrangement of Dr. Stephen Corey and the invitation of the Pastor, Mr. Cassaboom, I visited North Canton, O. on October 21, and spoke in the Christian Church morning and evening. I had a delightful conference with Mr. W. H. Hoover in the afternoon and he asked what he might do to help the University. As their own representative, Mr. Bates, had no place to live, and the Church and their Board were desirous of making up their quota of residences, I was led to suggest to Mr. Hoover the giving of a residence, which he did in the generous way as reported. I know that it will be a great encouragement for the Trustees to know that at a time when the United Christian Missionary Society was facing the absolute necessity of laying cuts upon their missions in China, and it seemed only fair and right that the University should bear its share, that upon request of Dr. Corey Mr. Hoover had made up the \$2000 needed for the current funds of the University. Mr. Hoover is a man of vision and the finest Christian spirit, and his interest in the University is greatly encouraging.

I have made special efforts in several lines for the Hospital, following up some of the best leads but without success as yet. However I am not without hope ~~and we shall~~ *that we shall* cover the amount

0746

12/10/23

2- The Campaign Report

*as Mr. Pedem and his friends in Houston Tex. are undertaking a long fight.*

within the time. The providing of \$27,000 to meet the C.M.B.'s offer at a time when the Boards and cooperative Societies are carrying heavy deficits seems most inopportune and trying. There is this comfort, however, if we can claim that fund, we shall be providing for the Hospital for a period of five years, at which time I hope we shall find ourselves under more favorable conditions, with the membership of our churches less tense and disturbed than at present. Not only that, but I should hope that the developed support within China will also bring in resources for the growing needs of the Hospital.

The question has been raised by Dr. Bowen- and it is a real question, how much longer effort should be continued in the United States. The discussion of the United Campaign, or other plans, may throw some light:

*I plan to work in Chicago*  
*St Paul & Detroit - Jan. and February*

~~W. A. ...~~  
~~...~~

Respectfully Submitted  
*J. Williams*

JEW:LB

0747

2293870

*Wick*

December 21, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Leslie Moss wrote you in detail about the action of the Trustees' meeting and will soon be mailing you the minutes.

Today I received and have been reading the minutes of the faculty meeting on the 20th of October, as well as the earlier meeting on the 11th of June. These minutes are not only interesting reading but the careful and detailed way the questions are handled with accurate reports is very fine. One always reads the reports of the Admissions Committee with keen interest because they reveal so much about the sources of our students and the condition of their entrance. I was very much interested in Miss Wixom's report on the Model School, as well as Mr. Li's on the Middle School. Of course, the report of the Colleges is always illuminating. The faculty group, too, seem to be quite active and to good purpose in their writing for publications. The Treasurer's report now tells the tale and is intelligible enough for a layman to understand. It cheers a fellow a whole lot to know that on the 1st of October the deficit was \$23,000 and that there were actual funds of \$53,000 placed in the bank for special purposes and that there were cash assets of \$23,000 and that you ran within the budget for the first six months. Bowen, these statements are doing more to put heart into a fellow to work for the enterprise than anything we have been having. Those of us who have been in it know that there has never been a cent wasted in the University and that money and lives are being spent in the most telling way, but to have deficits and not know how we got them is ne plus ultra of unpardonable sins to business men. I had a fine statement from Owen written on the 20th of November which reported at that time that the deficit was \$18,000 Mex. We must have the resources for current accounts so that any proposition or special gifts may stand to accumulate interest for their purpose.

I have been working quietly and steadily on those teachers for the College. The Presbyterians took action that they would give one this year and next year and the residences

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that would go with them, if the other two Societies would do likewise. Dr. Stephen Corey will give me every cooperation in approaching individuals within their Church for special gifts for that line, and I am confident we can secure two in that way; in fact, one is already as good as promised. So now if Dr. Ward and I can persuade Dr. F. M. North to agree to add the two for the Methodists, we shall be out of the woods. Ward is sympathetic and wants to have the thing done, and I am hopeful that we can get these men and their houses and support for the Arts and Science and then we will be in pretty good shape, and with six men and the agriculture and forestry development, we shall have to have five or six more dormitories. In fact, I think the time has come now, with the full Hospital staff, that we ought to look to moving all our work from the east of the road so that the Hospital can develop there. We ought to have adequate dormitory space for 500 students of the new dormitory style, which would involve six more dormitories of 60 or 64 student capacity size. If I could find any individuals susceptible I will try to have them give \$50,000 toward dormitories and spread it into three.

I have just written to Hutcheson in regard to the Hospital and am enclosing copy for you. His friends in Houston, Texas, did magnificently on the Hospital, undertaking the whole of the \$27,000 Gold, if necessary, to meet the China Medical Board's offer, so that Dr. Hutcheson may have his \$5,000 Mex. as an extra. I anticipate that some of our men will feel that now the Hospital is having undue development when our men are without residences and in a desperate way for support and development of the College work, but they must bear in mind that we are providing for the Hospital development for five years and we shall not be having that pressure on us continually. And furthermore if we can get this action through the Boards we shall be having a very considerable reinforcement for the College of Arts and Science and bear in mind that the new Professors are to carry their own residences with them, not as a snail would but more rapidly. I think it is very important for Small to make a study of the grounds and lay-out for the development of residences which will ultimately be required, and that they should be fitted in to a scheme now and not be located by individual choice without full consideration of the whole scheme. We must also have a large number of Chinese residences if we are to do the right thing by the teachers on our staff. My own judgment would be to arrange one pleasant group of residences for Chinese professors with an avenue and common place entrance. Before very long I think that foreign residences will have to be arranged in groups also on account of the cost of servants.

I hope you and Dr. Hutcheson will not disapprove of my plan to confer with Mr. Greene in order to secure, if possible, a larger conditional grant for the Foreign Hospital unit to be added to the University Hospital group, with sufficient funds to provide for its complete equipment.

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I am going out to Indianapolis for a day or two to the Volunteer Convention, December 28, particularly as I want to see some people in Indianapolis, and from there on the first of year I may return to Cleveland for a few days, but shall be in Chicago by the 12th of January and working in Chicago, Evanston, Minneapolis and other points. I shall expect to get down to Kansas City to see people there.

I had a conference with Mr. W. S. Richardson yesterday reporting what had happened in the interim last Summer, and why I had not pressed the matter of the College of School Administration earlier which was because the Hospital conditional offer had not been met. Now that that is cleared and out of the way and that I had had a full conference with Dr. Burton and that he was prepared not only to endorse the proposition, as he had done in a general letter which I showed Mr. Richardson, but that he was also prepared to write specially and directly to Mr. Rockefeller. If we can carry through this College of School Administration with the funds to finance it, it will involve, too, the need of further development in our Middle School and Model School and more adequate equipment. However, we will have amighty good time talking these things all over when you come home. I shall want to get you in touch with everything developed here and also to get in touch with you with some of the leaders of the Methodist Church. I may attend the Quadrennial Conference for a while with you for the opportunity of meeting them. Dr. Ward will cooperate with us effectively in that line too.

Peking pulled down a couple of dormitories last week; one from the Congregationalists, \$50,000 and one from Mr. Gamble, a member of the Methodist Church in Cincinnati, \$50,000, and another \$10,000 from an old lady. This has immensely chirped up Leighton Stuart and Harry Luce, and has had a very cheering effect upon me. It has been a good deal like the times when we used to hunt all day under the sun, through the briars and over the mountains and nobody raised anything; when you hear a few shots of something doing that cheered the party even if they have not bagged the game. What is more important, it indicates that there is game and we can bag some too.

I am also eagerly awaiting for the full report from you of the outcome of the conference with Mr. Greene on the pre-medical. I will be back in New York early in January and shall hope to have all that matter in hand before he arrives.

All the "Wan Chia" wish to all the "Bao Chia" a very Merry and Blessed Christmas Season. As ever,

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C O P Y

Filed  
M. M. H.

THE UNIVERSITY OF CHICAGO

Chicago, Illinois

Office of the President

December 22, 1923.

My dear Mr. Richardson:

I am very much pleased to learn that the plan for the College of School Administration as a department of the University of Nanking is receiving serious consideration from you and those who look to you for advice. This enterprise was one of those on which the Commission of 1921-22 was most unanimous and hearty in its conviction. Subsequent events have in no way diminished, but rather increased my sense of its importance. There can be no effective and permanent advance in the development of education in China without effective agency for developing competent supervisors of education. It was, moreover, the conviction of the Commission, and it is mine that the best place to locate such a school is at Nanking in connection with the Christian University there.

While the school should undoubtedly be conducted in close sympathy with the immediately adjacent Southeastern University of the Chinese Government, and with the whole Government system of education, it should, in my judgment, be an integral part of the University of Nanking.

I feel sure that the establishment of this School would contribute in an exceptional degree to the strengthening of Christian education in China, and that it would also make a very valuable contribution to the development of Government education.

I should be most happy to learn that the means necessary for its establishment and maintenance had been provided.

Very truly yours,

Mr. W.S. Richardson,  
26 Broadway,  
New York City.

(Signed) Ernest D. Burton.

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December 27, 1923.

Dr. A. J. Bowen,  
University of Nanking,  
Nanking, China.

Dear Bowen,

Your letter of November 30 was most welcome this morning. We rejoice to know that you are back from that trip to Foochow, for the sea trip to Foochow and back is always an adventure. It was fine that Dr. North could cable you such good news during your conference, that there would be no cut on appropriations for 1924. Dr. Ward did yeoman service in the campaigns. He is an effective speaker and always sanguine and hopeful. It will be fine to see you and to talk over all the problems of finances in relation to the University, when you come.

Thanks ever so much for sending those newspaper clippings. It is splendid that the men are having such fine publicity for agriculture and forestry. Reisner has always had a good hunch in that line. It is delightful, too, for us to hear of their faculty meetings. I think they are on the right line to have a social time after their meetings to keep all the staff together for games and eats. Very much can be accomplished in relation with the best Chinese by having the right social times together. Yes, Reisner's reports for the College of Agriculture and Forestry have come, and we get to see the News Bulletin too. The report is not only interesting reading but will do fine work among the constituency on this side. We shall wait for your report with the keenest interest.

In the last year or two the University has gone through a difficult time of readjustment in finances. I am confident though that we have made real progress. Owen's last reports tell the story so that a layman can understand and make it intelligible to the people, who must know if they are to contribute largely to our enterprise.

We certainly are surprised and greatly shocked to learn of the death of Dr. Lui King-shu. His death will be a severe loss to Southeastern University, to the cause of better education in China, and also to the Christian cause. He certainly lay down his life in carrying the heavy burdens of Southeastern. I am so pleased that you are to participate in the funeral services with Dr. Kuo and Wang Peh-chui. Poor Dr. Lui learned more about administrative problems than

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he ever dreamed of when he was with us, and as he came under the yoke of those problems he grew more sympathetic toward our work and the burdens we had to carry.

Mrs. Williams had a fine letter from Mrs. Clemons; one of those vivid letters that gave us the story of the community in Nanking, and Harry Clemons wrote me a good one on his way back from Peking. It is an inexpressible relief and joy to know that he is regaining his strength and health. If he learns to determine on a steadier and quieter gait he may live long. I am enclosing a clipping from one old codger's report in The Times this morning. The only difference with it is that that old fellow had his break at 55 before he learned the hang of how to live and I do not think that Harry Clemons is yet 55. If he could be content to learn the lesson at about 40 or 45, even if he were to fall short by ten years of this old codger's record, it would be worth while.

We are so sorry to hear of Mr. Bates' illness. I hope the doctors there can get at the bottom of his case, or that you will urge his going to Peking for the doctors to study his case there. I am mighty glad that my writing so anxiously about the health of the men led you to go out and bag a duck or two.

Mr. Greene will soon be back in New York and I will take up with him further negotiations of duplicating the funds for the Foreign Hospital so that a most adequate building can be built at the University Hospital site. I am sending you a copy of my last letter to Dr. Hutcheson. It is interesting that their total fund for the development of science in all the Colleges in East China is reduced to \$200,000. My hope is that they will determine upon a grant more or less adequate for our pre-medical work and that it can be understood and accepted all around so that we may be spared any further difficulty or misunderstanding in regard to the pre-medical work. The fact that we have cleared up on the Hospital is to our credit and Dr. Hutcheson deserves the credit for that. He did a fine piece of work in Houston. As I wrote in a preceding letter that the Arts and Science men might feel that undue effort was given to clear up on the Hospital, but I am sure, however, that they will feel that it was to good purpose, when the Hospital is staffed, equipped and provided for for a period of four or five years.

In this connection I should inform you of further developments of the College of School Administration. I am enclosing copies of letters from Dr. Burton of December 10. As I wrote you before I had a conference with Professor Russell with a letter which Dr. Burton had given me at our last interview. Later I saw Mr. Richardson and he said he would be pleased to meet Dr. Russell and talk over the plans for the

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College of School Administration as soon as I could arrange an interview, so on Friday of last week, December 21, Mr. Russell lunched with me at The National Arts Club and we called upon Mr. Richardson at 2:30 in the afternoon and had an hour together to talk over the whole matter. I told Mr. Richardson that Dr. Russell was a member of the Commission especially interested in the development of the plans of the training of teachers, and that under Dr. Burton's direction he had prepared those parts of the Report on education in China, because after his studies in China he was the most expert of any one in that field.

Dr. Russell made a very effective statement and plea for the development of the College at an early date and as a department of the University as the greatest contribution that could be made for the advance of Christian education in China. Richardson asked a number of questions. First, as to whether this College could really serve all of China. Dr. Russell was positive that it could, but later when Chinese leaders were developed other similar schools would be developed at other centers, but that it would be much better to concentrate at one center until the demonstration could be made. Dr. Russell stated in the conversation that he was very positive in his conviction that there was a large field for Christian education in China and that it would be a growing field in the future if the efficiency of the education could be maintained equal to or above Government education, and if the Chinese could be more thoroughly trained and brought into the teaching and into the administration of Christian education in larger degrees. Toward that end he did not believe that any line of education be made more effective than the College of School Administration.

After careful study in China, he estimated that there would be required as a conservative basis six salaries for professors on the basis in round number, to cover salary paid and overhead cost, \$3,000 Gold a year. A careful study of schools in China and their budgets had indicated that 60% of the salaries would be required for administration and overhead, making an additional of \$12,000 Gold a year that would be needed to carry on the School. Then he estimated that there should be provided for the development of Summer Institutes in different centers and special Institutes during the year to be conducted by the staff of the College, an additional \$6,000 Gold a year for travel and special lectures. To extend the work of the College and all other schools, it was desirable, he estimated, to have \$4,000 Gold additional for reports, printed forms and circulars.

Mr. Richardson asked the question as to the possibility of finding teachers. Professor Russel said, Of course that would require care and some time, but that he already new

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of twenty teachers who had received quite a little training in that line and from whom selection could be made, to develop the work. He assured Mr. Richardson that teachers were a most important part of the enterprise; however, he was certain that they could be found. Mr. Richardson expressed himself as fully satisfied with the interview. He took very careful notes during the conversation and said that now everything was clear and that Mr. Rockefeller would like to hear from Dr. Burton. So that night I sent Dr. Burton the following telegram:

"PROFESSOR RUSSELL ENDORSED MOST EFFECTIVELY PLAN COLLEGE OF SCHOOL ADMINISTRATION NANKING TO MR. RICHARDSON TODAY ESTIMATING SEVENTY THOUSAND FOR BUILDING EIGHTEEN THOUSAND ANNUALLY FOR TEACHERS TWELVE THOUSAND FOR ADMINISTRATION ETC SIX THOUSAND FOR SUMMER INSTITUTES IN DIFFERENT CENTERS FOUR THOUSAND FOR REPORTS AND PUBLICATIONS MR. RICHARDSON SAID ALL READY FOR YOUR LETTER WHICH WOULD COUNT MOST WITH MR. ROCKEFELLER WHICH SHOULD BE SENT TO HIM TO PRESENT WHOLE CASE TO MR. ROCKEFELLER"

I received a telegram from Dr. Burton saying that he had despatched a letter to Mr. Richardson. I anticipate that there will be some delay until Mr. Greene returns so that they can hear further from him. So far, I am encouraged for we have done all that we could toward clearing up the matter to date.

It was fine news to hear that Mr. Saunders could help out in the Bible teaching in the Spring term, and we will await your further word regarding a man in that department. We realize that it has become very urgent that there should be someone there to relieve Mr. Sarvis. I will be going to Chicago and have arranged to see Mr. Zorbaugh to expedite his appointment.

I shall later have a copy of The Presbyterian which printed my letter in full, together with dear old Doctor Kennedy's intended friendliness but rather caustic comments. It would seem to me that Robert Dick Wilson has done everything in his power to muss up things. He is not the only one, however, who is busy in that line. You will recall Scott from Shantung who has been very active in and about Philadelphia in explaining how unorthodox his fellow missionaries are and how necessary it was for him to cooperate in developing a real orthodox Seminary at Shantung. I am glad that Reisner found out who had that matter published in the Press. Strothers cannot serve

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the cause of truth by having published such under-handed diatribes as Robert Dick Wilson's. His friendly advice to the Foreign Board was never given to the Board directly but was published everywhere in the press.

I am very glad to have your impressions of Frank Price. I hope you will get in touch with him and learn what his developments have been over here. I believe you will find that he has improved very greatly.

I have been in touch with Mr. E. H. Bowman here and understand that if needed he will provide a house for Mr. Holroyd, if he is taken over by the University. It will be some additional help, too, in that quarter of the University

Dr. Burton wrote a perfectly magnificent letter in endorsement of the College of School Administration at Nanking. The whole proposition has been placed in Mr. Richardson's hands with the strongest endorsement possible from Professor Russell and President Burton, and really also from Mr. Greene, for, while he raised the question of the department being developed in cooperation with Southeastern, he was not at all positive on that point, while he was very positive of Nanking as the location and the University of Nanking as the institution. Quite a little time has gone into conferences with men, trying to bring about the right kind of results so we can now only sincerely hope that that will come.

We heard the other day from Wilbur Wilson that word had come that Mrs. Bowen was coming home for Christmas. We have not had any further word. I think I might try a letter to Sarah at Oberlin to learn more fully.

I am leaving tonight for Indianapolis and later for the West.

With heartiest regards to all the men,

As ever yours,

JEW:LB  
Encls.

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